ppc

CAPITAL MARKETS DAY 2025

19th November 2025

Disclaimer

This presentation and the information contained herein (unless otherwise indicated), including any accompanying oral presentation, question and answer session and any other document or materials distributed at or in connection with this presentation, has been prepared by PPC S.A. ("PPC" or the "Company", together with its consolidated subsidiaries, the "Group") for information purposes only and it has been approved by the Board of Directors of the Company. This presentation may not be disclosed, reproduced, disseminated, quoted or referred to, in whole or in part, without the prior written express consent of the Company and may not be used for any other purpose. None of the Group, or any of its affiliates or employees, directors, representatives, officers, agents or advisors (collectively, the "representatives"), shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. The information contained in this presentation is provided as at the date hereof and is subject to change without notice. The information contained in this presentation may be updated, completed, revised and amended and such information may change materially in the future.

The information contained herein should not be construed as legal, tax, accounting or investment advice, representation or a personal recommendation. This presentation is not intended to form the basis of any investment decision, financial opinion or investment advice.

This presentation contains forward looking statements, and neither the Group nor our representatives make any representation or warranty, express or implied, as to the achievement or reasonableness of such forward-looking statements, including future projections, operations, strategy, plans, objectives, goals, management targets, economic outlook, estimates and prospects. Actual events or conditions are unlikely to be consistent with, and may materially differ from, such forward-looking statements, and the Group and our representatives do not undertake any obligation or responsibility to update any of the information contained in this presentation.

These forward-looking statements are subject, among other things, to (i) business, economic and competitive risks, (ii) macroeconomic conditions, (iii) fluctuations of the Euro against the U.S. Dollar and Romanian Leu exchange rate, (iv) oil, natural gas and electricity prices and the price of CO2 emission rights, (v) changes in the market, legal, regulatory and fiscal landscape, (vi) evolution of bad debt and (vii) other uncertainties and contingencies, which relate to factors that are beyond PPC's ability to control or estimate precisely, and that could cause actual events or results to differ materially from those expressed therein. Accordingly, undue reliance should not be placed on these forward-looking statements, which speak only as of the date of this presentation.

Certain information contained in these materials, including future EBITDA, earnings, expenditures and other financial measures for future periods, constitutes "forward-looking statements," which are based on current expectations and assumptions about future events, and that may be identified by the use of forward-looking terminology such as "may," "will," "should," "except," "anticipate," "project," "estimate," "intend," "continue," or "believe" or the negatives thereof or other variations thereon or comparable terminology or other forms of projections, forecasts or targets or generally as all statements other than statements of historical facts included in this presentation. Financial metrics for future periods are based on present reasonable and good-faith assumptions and we provide no assurance that such financial metrics will be achieved. Past performance does not guarantee or predict future performance.

PPC does not undertake any obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date of this presentation. For a more detailed description of the main risks and uncertainties that could cause actual results to differ materially from those expressed or implied by forward-looking statements, please refer to PPC's financial report for the six-month period ended June 30, 2025, which can be found on the Company's website at www.ppcgroup.com.

This presentation also includes certain unaudited and unreviewed preliminary interim financial information prepared by the Group. Undue reliance should not be placed on the inclusion of such unaudited and unreviewed preliminary interim financial information and it should not be regarded as an indication of future events. The inclusion of such financial information in this presentation should not be regarded as a representation or warranty by the Group or our representatives or any other person as to the accuracy or completeness of such information's portrayal of the financial condition or results of operations by the Group and should not be relied upon when making an investment decision. This presentation does not purport to contain all information required to evaluate the Group and/or its financial position. Market and competitive position data in these materials has generally been obtained from industry publications and surveys or studies conducted by third-party sources and estimates prepared by the Group on certain assumptions. There are limitations with respect to the availability, accuracy, completeness and comparability of such data. While the Company believes that the industry and market data from external sources is accurate and correct, the Company has not independently verified such data and can provide no assurance of its accuracy or completeness.

Certain financial data included in these materials consists of "non-IFRS financial measures". These non-IFRS financial measures, as defined by the Company, may not be comparable to similarly-titled measures as presented by other companies, nor should they be considered as an alternative to the historical financial results or other indicators of the performance based on IFRS. Certain statements in these materials regarding the market and competitive position data are based on the internal analyses of the Company, which involve certain assumptions and estimates. These internal analyses have not been verified by any independent source and there can be no assurance that the assumptions or estimates are accurate. Accordingly, undue reliance should not be placed on any of the industry, market or the Company's competitive position data contained in these materials.

The facts, opinions and expectations stated herein have not been independently verified, and neither the Group nor any of its representatives makes any representation or warranty, express or implied, as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns contained herein, as to the accuracy, completeness or reasonableness of this presentation or any of the information or opinions contained herein, or the assumptions on which they are based or any other written or oral communication transmitted or made available to the recipient or its representatives, and they should not be relied upon as such.

The Group, its affiliates and their respective representatives expressly disclaim, to the fullest extent permitted by law, any and all liability based, in whole or in part, on this presentation or any information contained herein or any other written or oral communication transmitted or made available to the recipient or its affiliates or representatives, including, without limitation, with respect to errors therein or omissions therefrom. By receiving these materials, you will be taken to have represented, warranted and undertaken that you have read, understood and fully agreed to be bound by the terms and limitations set forth in the disclaimer above.

Today's Presenters

Georgios Stassis
Chairman & CEO

- **CEO of PPC** since 2019
- **~20 years** of experience in energy sector. Since 2019, leading the transformation of PPC. Former top executive of Enel group.

Konstantinos Alexandridis
CFO

- **CFO of PPC** since 2020
- **~20 years** of experience in financial management of listed and non-listed companies incl. OTE (member of Deutsche Telekom Group) and Wind Hellas

ppc

Agenda

Speaker	1	Introduction
Speaker	2	Building a Modern Regional Champion
Speaker	3	Group Financial Targets
Speaker	4	Final Remarks and Conclusions
	A	Appendix

Georgios Stassis
Chairman & CEO

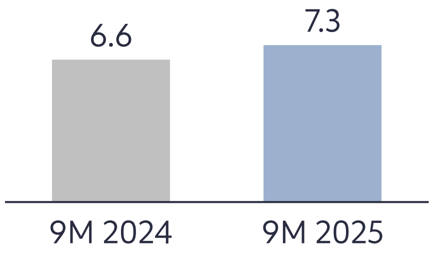
1 Introduction

- Key Financial Results
- Our Track Record of Delivery
- Macroeconomic Backdrop
- Power Demand Evolution

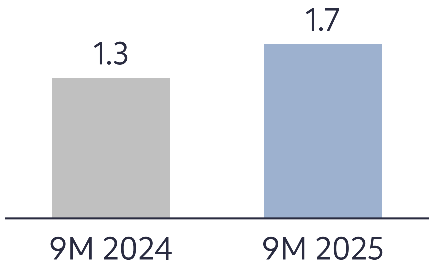
Solid operational profitability for the 9M of 2025

Key Financials

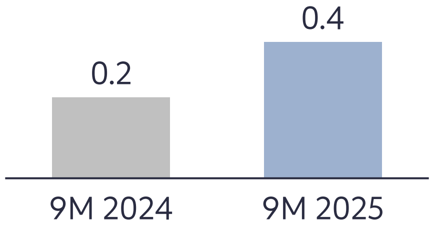
Revenues (€bn)



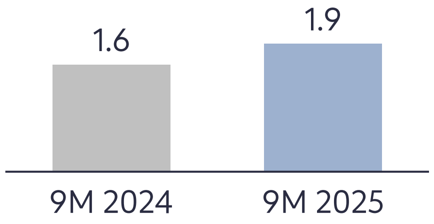
Adj. EBITDA (€bn)



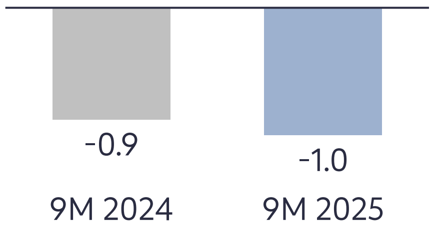
Adj. Net income after minorities (€bn)



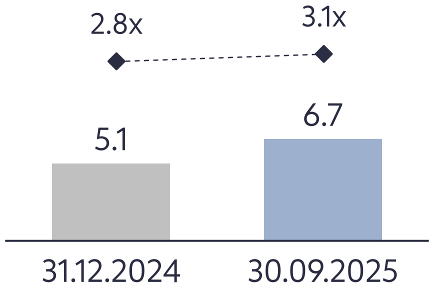
Investments (€bn)



FCF[1] (€bn)



Net Debt (€bn) / Net Leverage[2]



Key Highlights

- Revenues increase mainly due to higher power prices driven by higher gas and carbon prices, contribution of Kotsovolos (since Apr. 2024) and continued growth in RES
- Adj. EBITDA at €1.7bn supported by strong Q3 2025 performance
- Adjusted Net Income at €0.4bn
- Negative FCF driven by significant investments and seasonal WC
- Leverage at 3.1x in line with the provisions of the Business Plan

1. After Investments and Dividends. 2. For 30.09.2025, net leverage is based on LTM EBITDA as of Sep 2025

Delivering on our targets underpinned by solid results

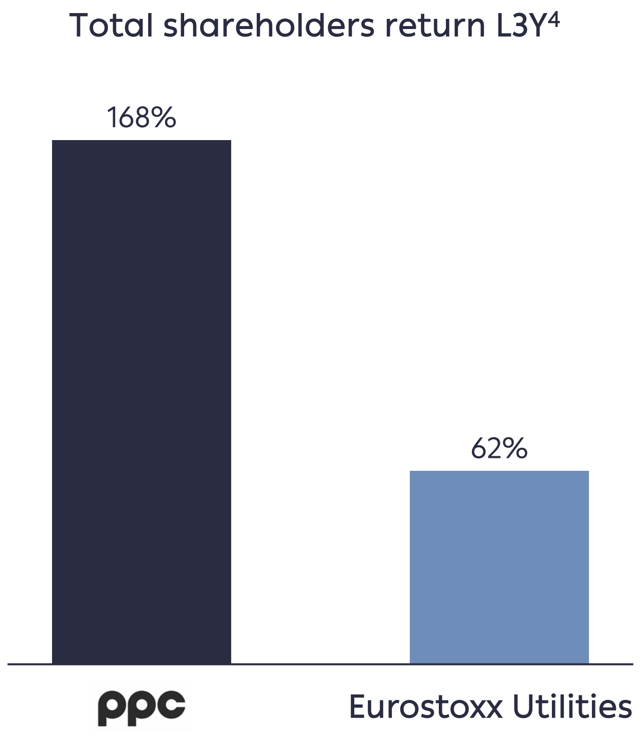
Delivering on our financials

€bn	2025 Target[1]	On track
EBITDA Adj. (€bn)	~2.0	✓
Net Income[2] (€bn)	>0.4	✓
Capex (€bn)	~3	✓
DPS[3] (€ / share)	0.6	✓
Net Debt / EBITDA	<3.5x	✓

Delivering on our strategy

- Becoming greener and more predictable
- Committed to phase out of lignite by 2026, with no additional decommissioning liabilities
- Extended the PPC model in SEE and cemented positioning as a regional champion
- Driving customer centricity through multiple cross-sector touchpoints
- Enhanced balance sheet and capital structure, with higher cash flow stability from networks business

Delivering value to shareholders



Source: Company Information. Notes: (1) Based on Nov-24 CMD and revised guidance for capex. (2) Adjusted after minorities. (3) Excluding treasury shares. Intended DPS to be approved yet by the AGM . Distributable in 2026. (4) As of 14.11.2025.

We are a leading player across SEE, with strong positioning in our core markets

Building a leading SEE clean Powertech and critical infrastructure player

Distribution

- #1 – 100% – Market position / Share in Greece
- #2 – 35% – Market position / Share in Romania

RAB: €5.6bn

Integrated business

Retail

- #1 – 51% – Market position / Share in Greece
- #2 – 16% – Market position / Share in Romania

~8.6m retail customers

Generation

- #1 – 31% – Market position / Share in Greece
- #1 – 22% – Market position in Romania RES generation[2] (o/w 51% RES[1])

Installed capacity: 12.5GW

- Energy Management
- ~71 TWh Power[3]
- ~42 TWh Gas[3]
- ~10 M ton CO_2 [3]

New growth markets

50 MW in operation with further 1.5 GW under development

Adjacent businesses

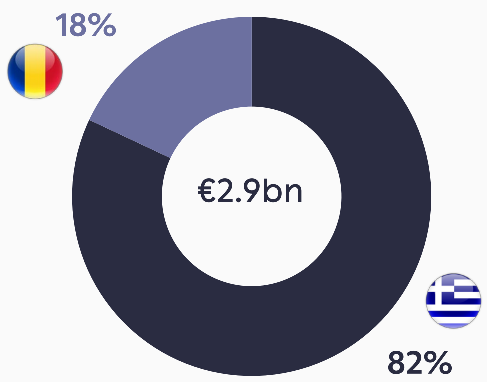
- Telecom
- E-mobility
- *New opportunity*: Datacentres

Source: Company Information. Notes: All figures refer to September 2025 or 9M2025 unless otherwise stated. (1) RES includes solar, wind and hydro. (2) Market share in RES excl. Large Hydro. (3) Based on LTM Sep-25.

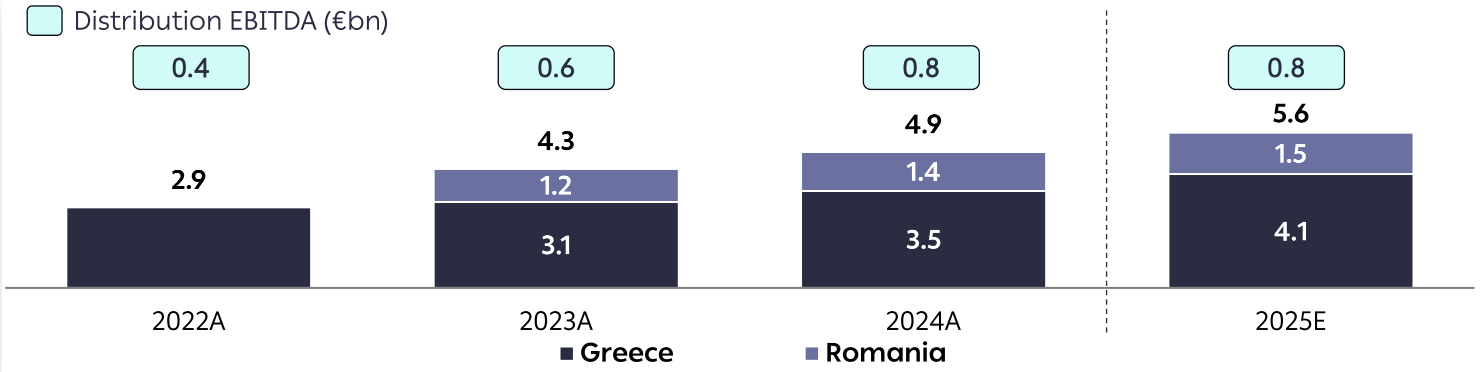
Our distribution networks continue to grow and modernize thanks to significant investments

- ✓ RAB-based model with remuneration based on WACC
- ✓ WACC of 7.05% for Greece in 2025 (with pending decision for the 2026-2028 period)
- ✓ WACC of 6.94% in Romania for the 2025-2029 period
- ✓ Large base of networks users in Greece (7.7m 2025E) and in Romania (3.2m 2025E)

Cumulative capex (2022-25E)



RAB evolution (€bn)



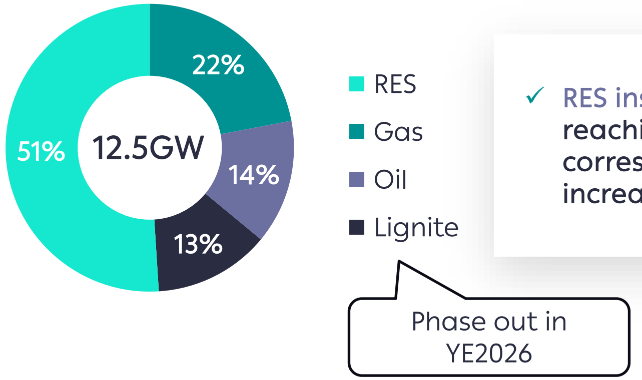
Key highlights

- Grid reinforcement and expansion of substation capacity to enable a large number of new RES connections to the grid
- Digital transformation and upgrade of Greece's electricity distribution network infrastructure
- Nationwide rollout of smart meters, investment in network automation and remote control

Source: Company Information.

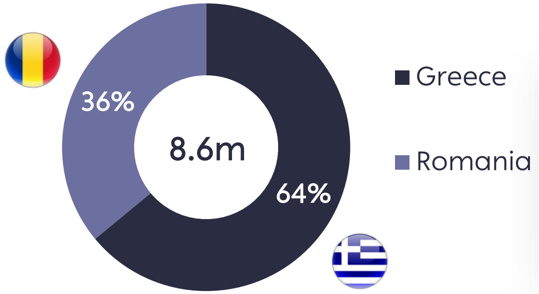
Successful integrated business delivering steady and sustainable growth

Installed capacity (Sep-25)



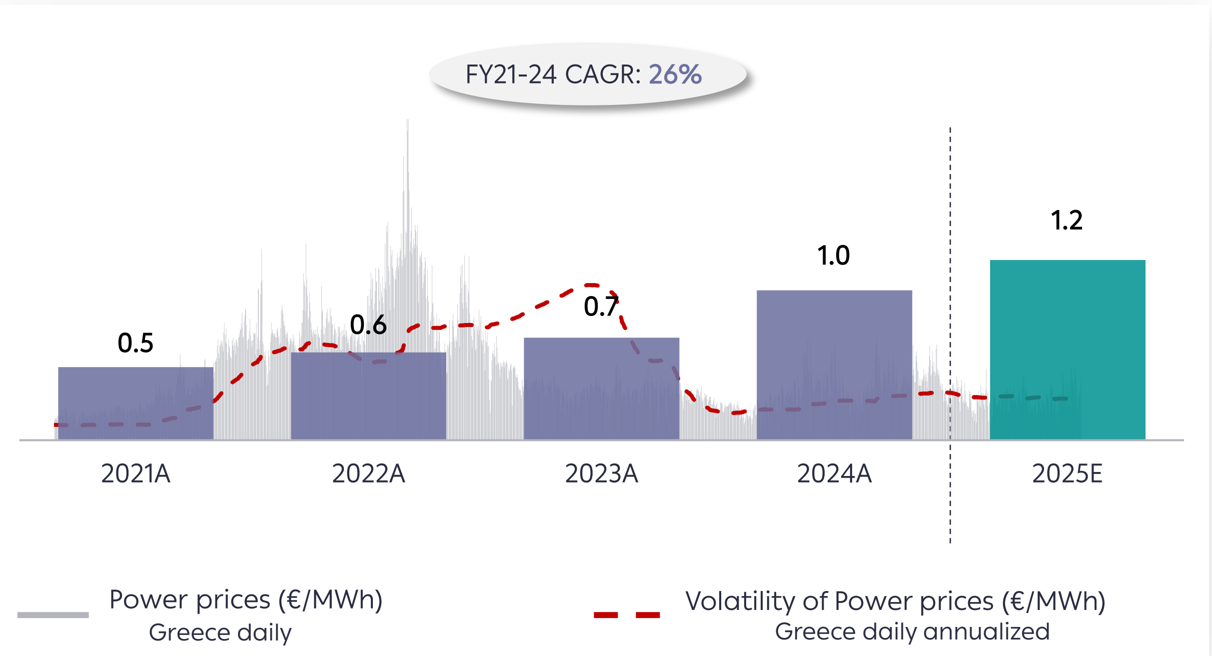
✓ RES installed capacity reaching >50%, corresponding to a ~20pp increase vs. 2021 levels

Customer base (Sep-25)



✓ Strong and stable customer base demonstrating leadership in the retail sector

Integrated business EBITDA evolution[1] (€bn)

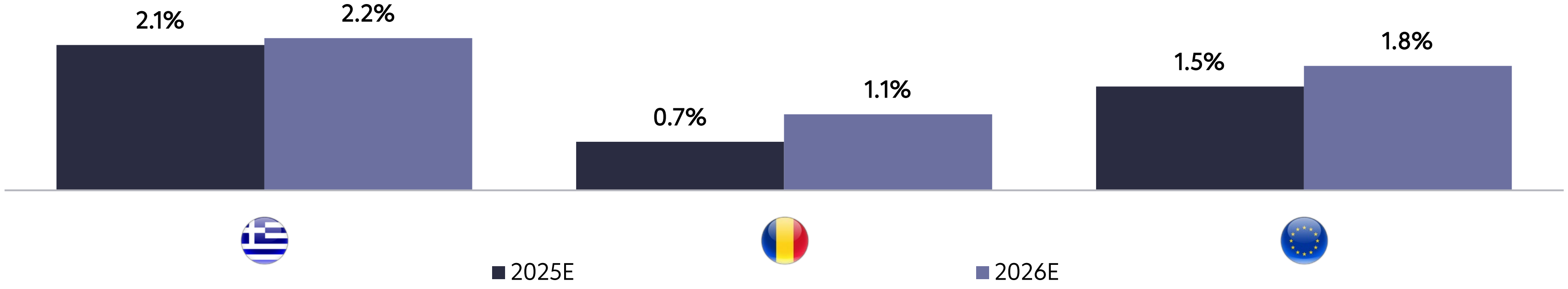


Delivering significant growth irrespective of energy markets volatility

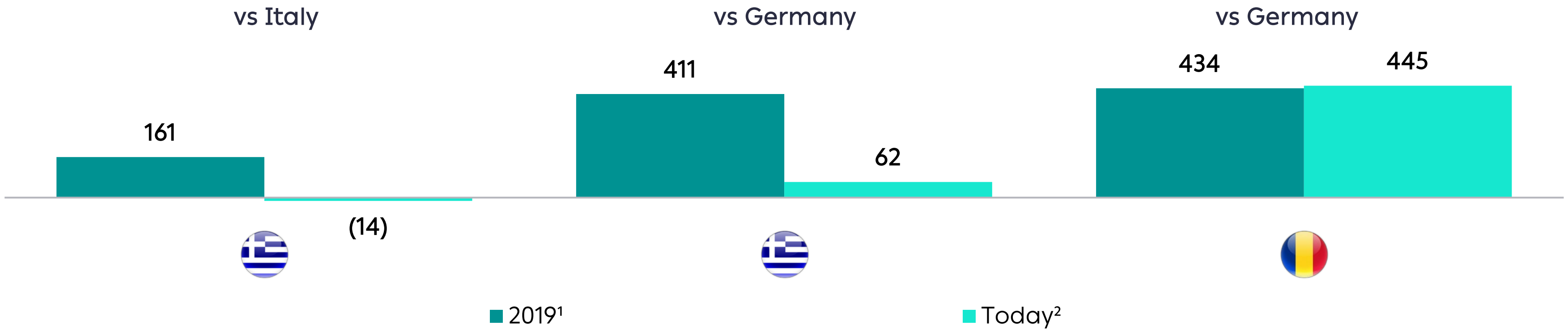
Source: Company Information. Notes: All figures refer to September 2025 or 9M2025 unless otherwise stated. (1) Includes retail, RES, generation and other (EnMa, Telecommunications, E-Mobility) EBITDA.

PPC is active in the rapidly evolving SEE region

GDP growth (%, yoy)



Spreads of 10Y government bonds against selected countries (bps)



Credit ratings

S&P Global Ratings	BBB Stable	BBB- Negative
MOODY'S RATINGS	Baa3 Stable	Baa3 Negative
FitchRatings	BBB Stable	BBB- Negative

Source: European Commission, FactSet, Rating Agencies. (1) As of 01-Jan-2019. (2) As of 23-Oct-2025.

Power demand evolution & key drivers

Greece and Romania demand expected to grow by ~25% between 2024A-2035E

Strengthening of the Greek industrial activity driven by favourable macro conditions and EU fundings	Acceleration of data centre power demand following increase in digitalization and AI	Growing demand from the transport sector driven by increased penetration of electric vehicles	Driven by more stringent climate policies, industrial heating is rapidly electrifying.	Electrification of residential heating driving new installation of heat pumps	Changes in climate conditions have a material impact on seasonal shape of demand
>2% Greece annual real GDP growth in 26-27	**>7x** Capacity increase by 2030 in Greece and Romania[1]	**6x** EVs stock by 2030 in Greece and Romania	**3x** Use of heat pumps for residential heating purposes by 2030 in Greece		**~10%** increase in Greece of electricity demand for cooling purposes by 2030

Source: Market Research. (1) Base case scenario

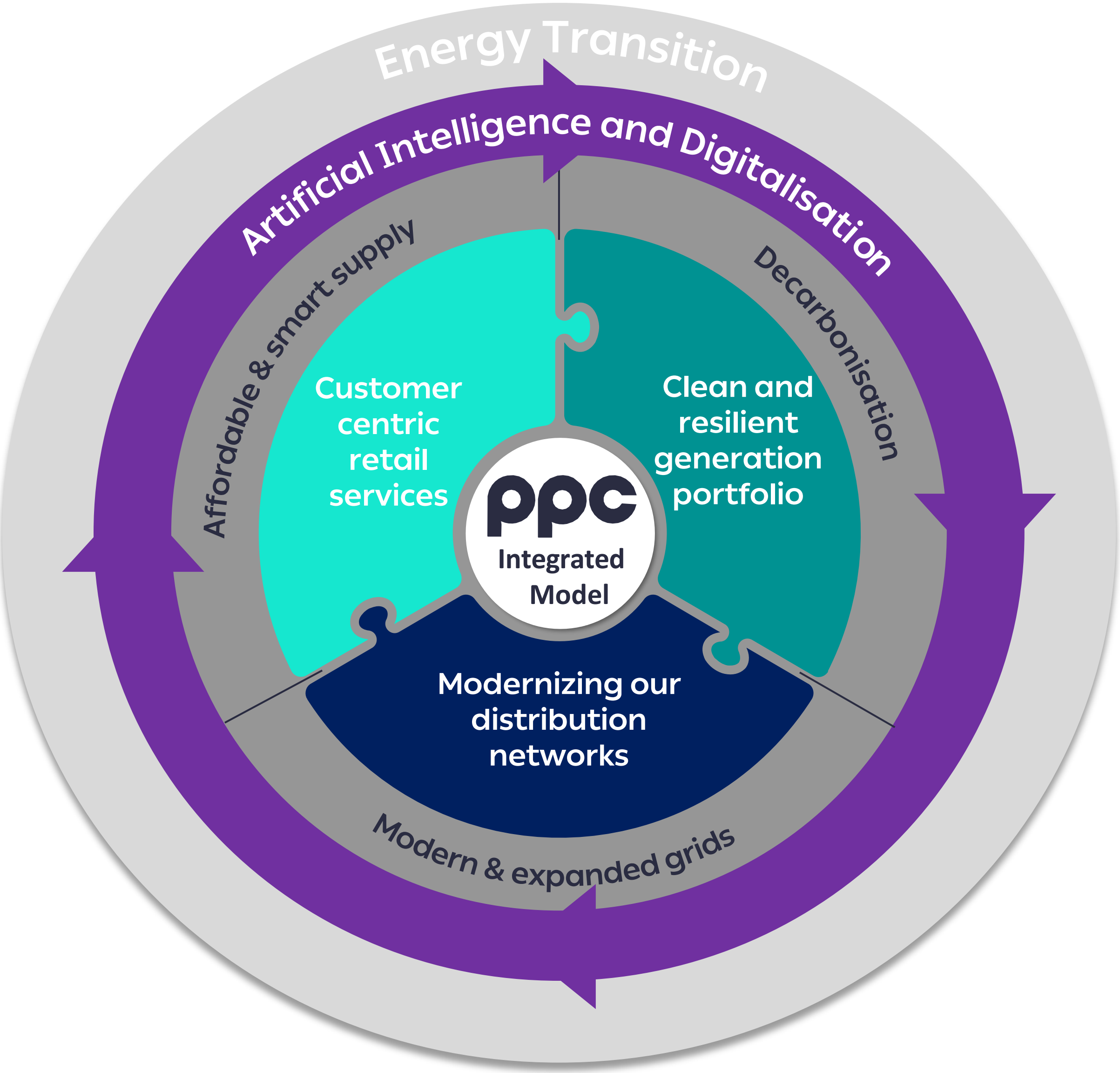
Georgios Stassis
Chairman & CEO

2 Building a Modern Regional Champion

ppc

PPC Integrated Model is Well Positioned within Energy Transition

Building **grids**, **renewables** and **flexible assets** to serve **customers** in SEE Region, leveraging on **AI revolution**



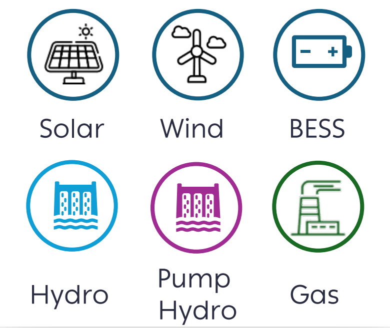
Strategic DNA

Vertical integration as a natural hedge

Regional play

AI & Digital

Technology diversification

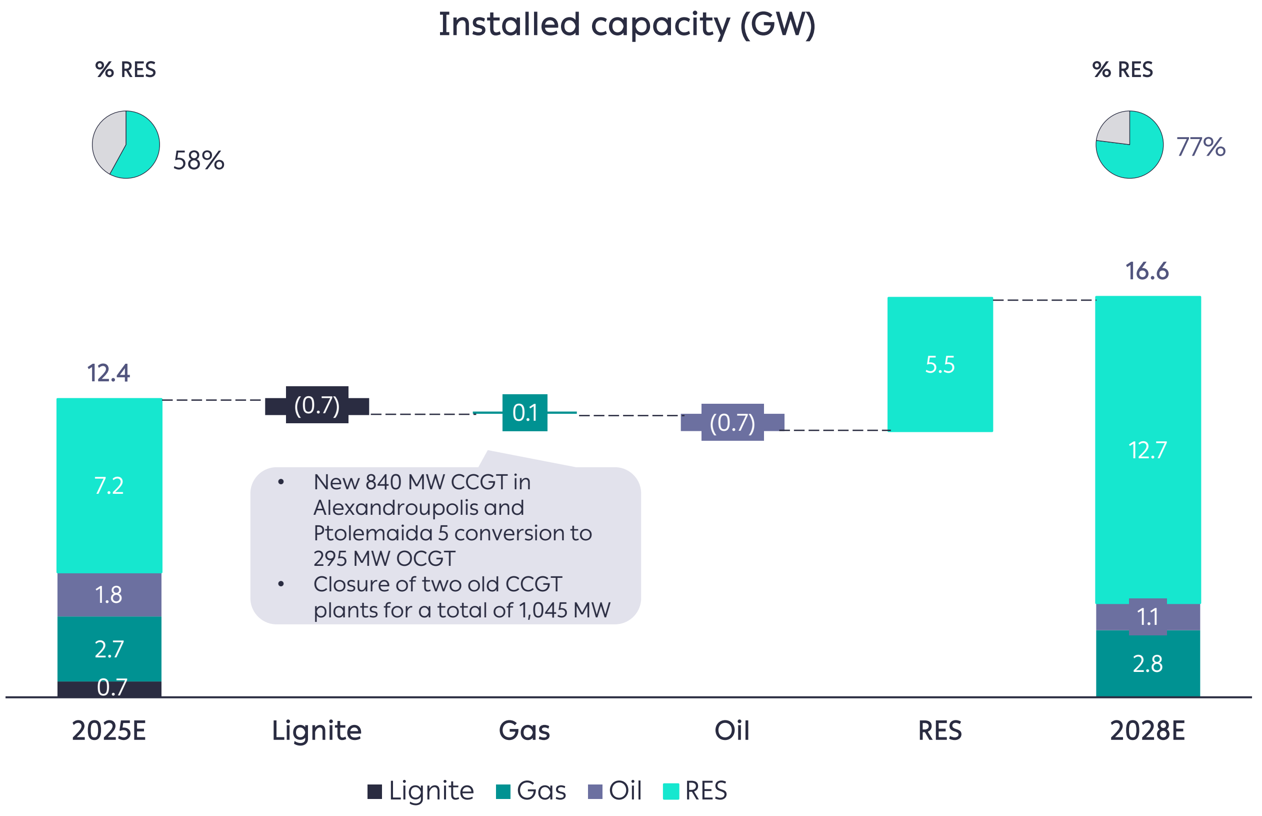


Customers as an anchor for growth

Renewables growth whilst optimising flexible generation

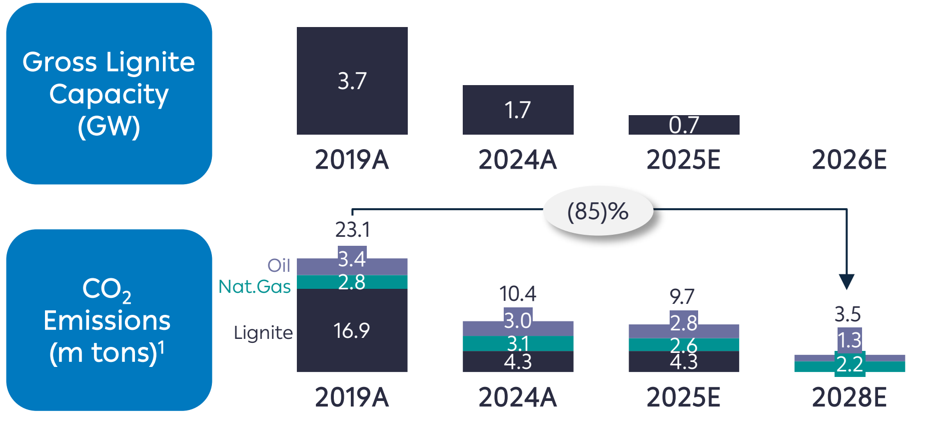
Integrated Business | DSO | AI & Digitalisation

Increased reliance on renewables within our portfolio…



- New 840 MW CCGT in Alexandroupolis and Ptolemaida 5 conversion to 295 MW OCGT
- Closure of two old CCGT plants for a total of 1,045 MW

…And rapid lignite decommissioning



2028 targets

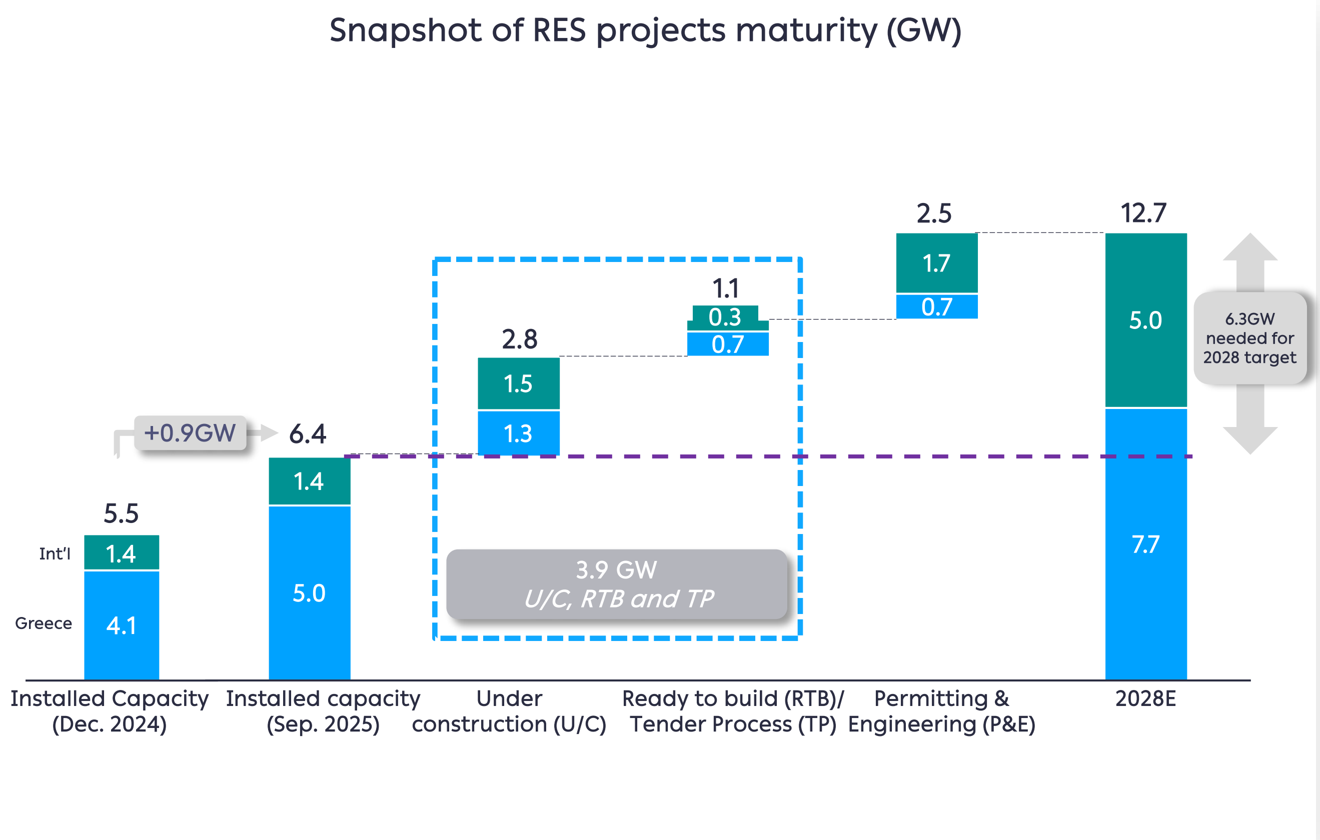
- Lignite free by YE2026, with no additional decommissioning liabilities
- Significant reduction in oil capacity from 2026 onwards
- Also driven by increasing interconnections to the mainland
- Scope 1 CO_2 emissions for 2028 expected to be -85% vs 2019

Note: 1. Refers to Scope 1 emissions.

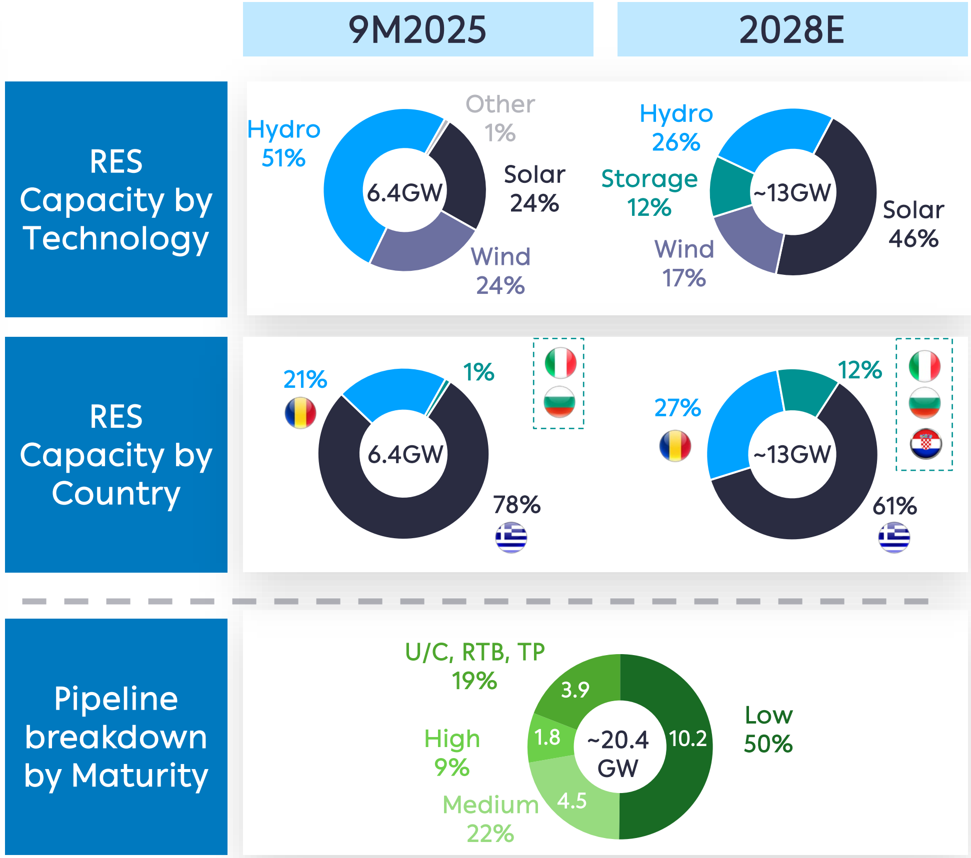
Visible organic renewables and batteries growth

Integrated Business | DSO | AI & Digitalisation

~80% of the capacity for 2028 target already secured

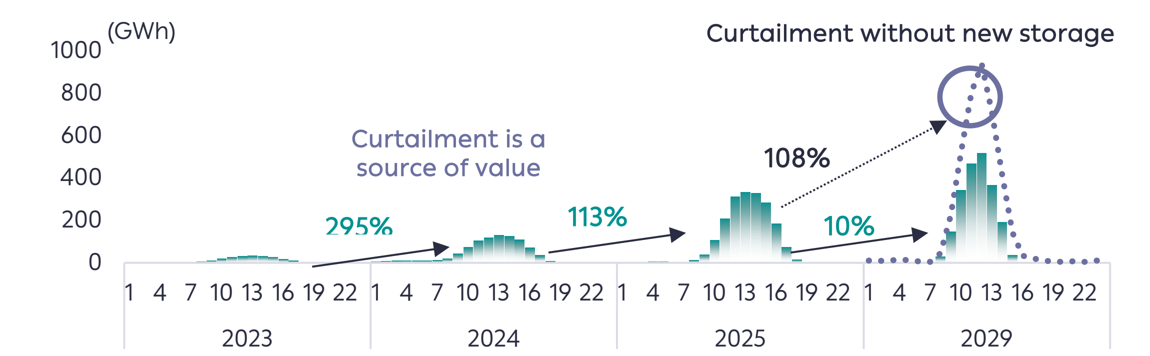


Increasingly diverse energy mix

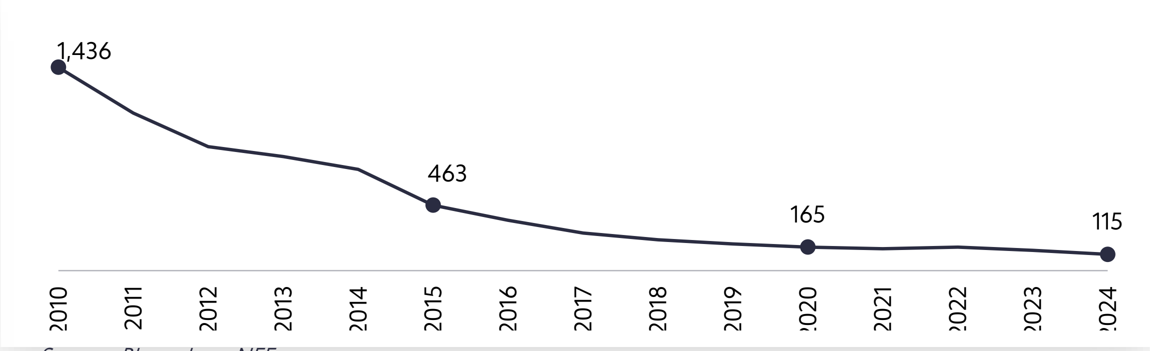


PPC looking to benefit from more complex market dynamics

Renewables Curtailments in a typical day – Greece

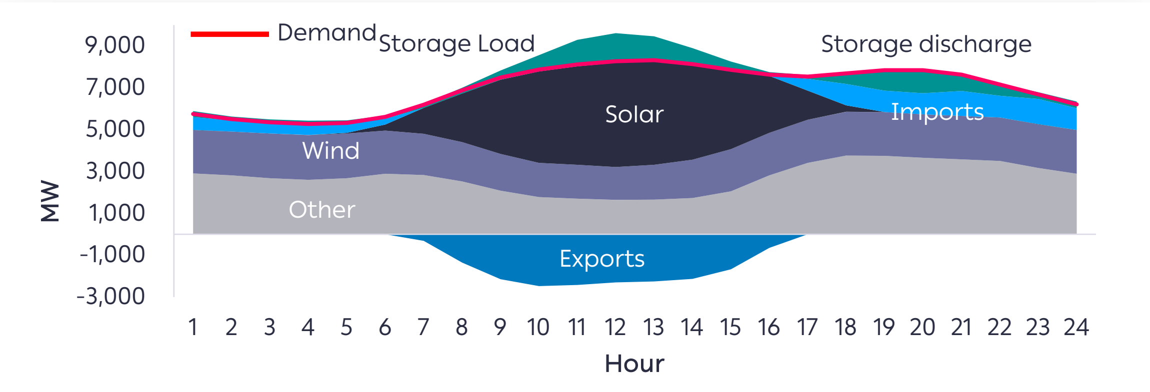


Battery pack prices ($/kWh, real 2024)

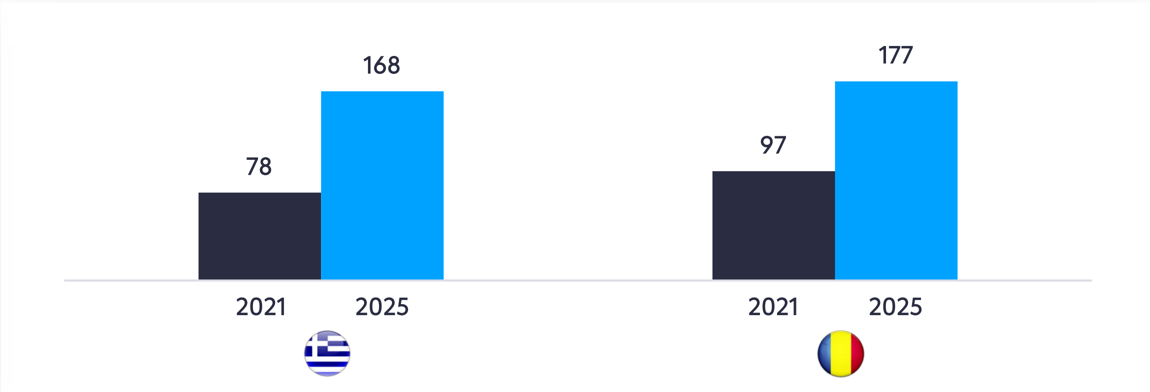


Source: BloombergNEF

Cheap batteries make solar and wind dispatchable and shore up their revenues



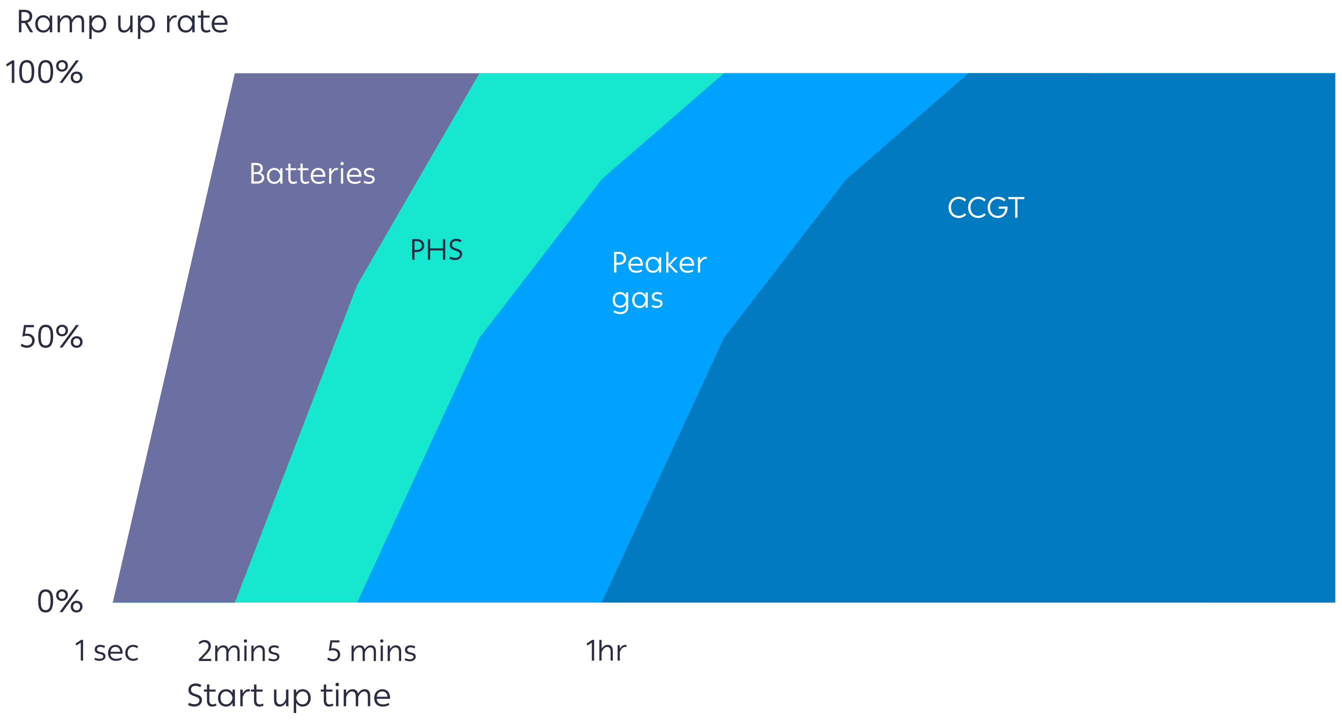
Average spreads of DAM prices (€ / MWh) in Greece and Romania



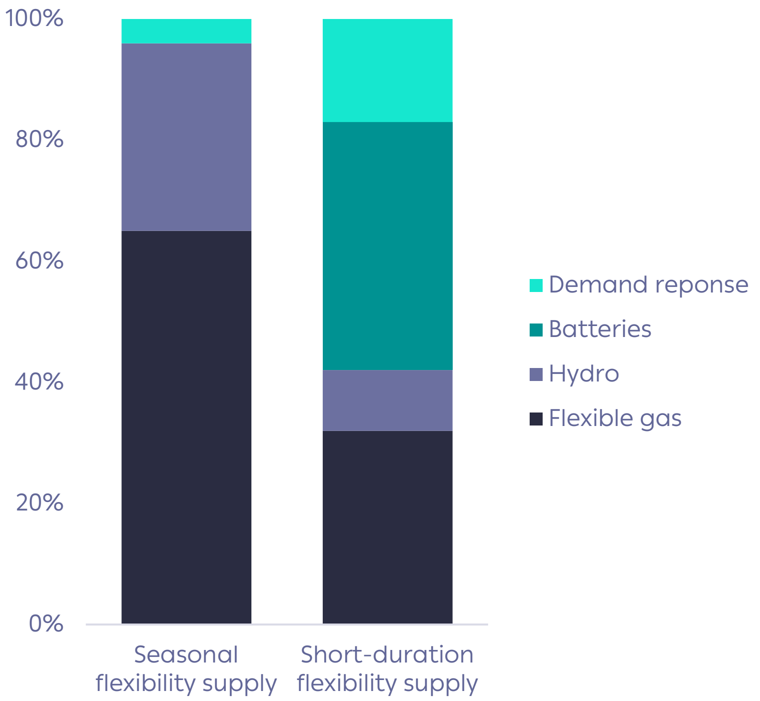
Flexibility is the new source of competitive advantage in SEE markets

Integrated Business | DSO | AI & Digitalisation

Different technologies are compensated for different timeframes



Flexibility supply by technology



Source: IEA

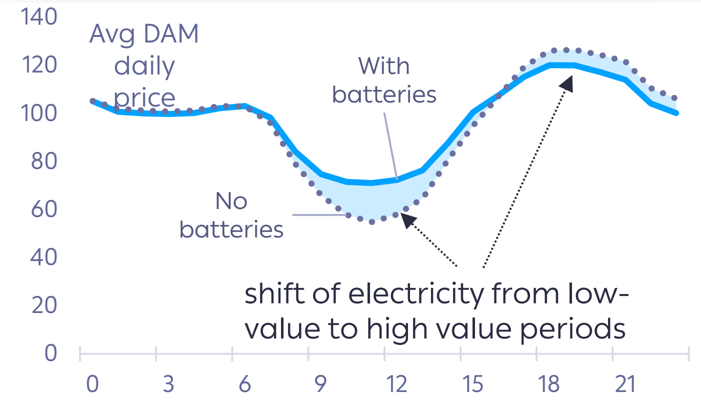
Batteries are the next frontier of high value assets

Integrated Business | DSO | AI & Digitalisation

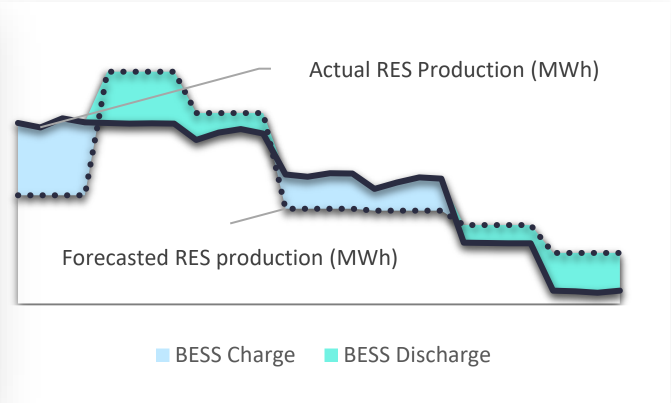
- The increasing uptake of variable solar and wind coupled with old, inflexible and inefficient thermal fleet in SEE make batteries a new source of competitive advantage.
- PPC is developing batteries both as stand-alone assets and co-located with solar and wind aiming to stack up revenues from different applications and monetize their value.

Applications	Stand-alone	Co-located
Time-shifting load	✓	✓
Reduce prediction errors		✓
Smoothen power output		✓
Ancillary services	✓	
Reduce curtailment	✓	
Make renewables dispatchable		✓

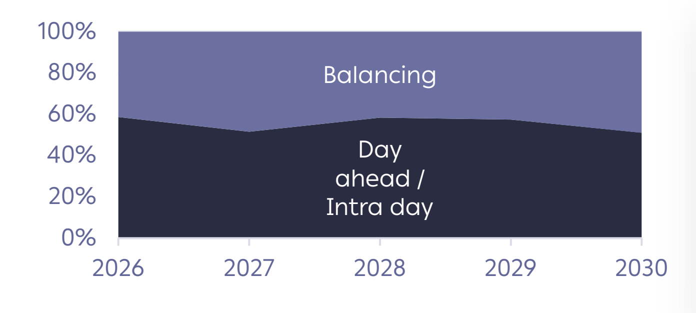
Stand alone batteries



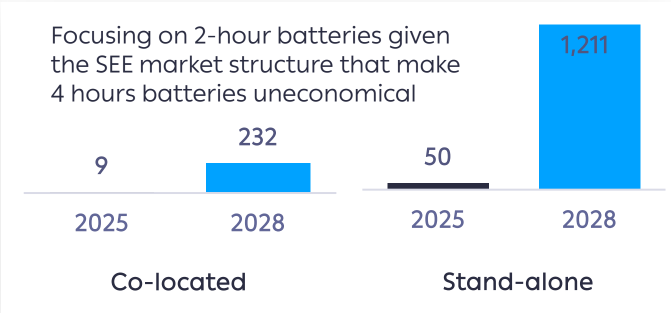
Co-located batteries – imbalance optimisation



Batteries stacking up revenues from markets in SEE

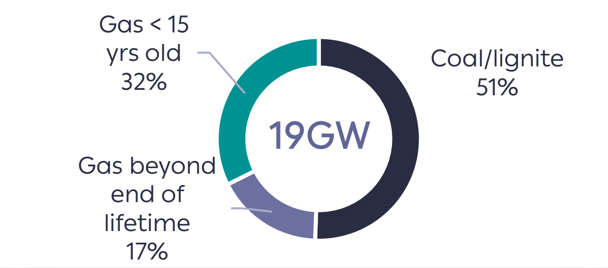


PPC Batteries portfolio in SEE (MW)

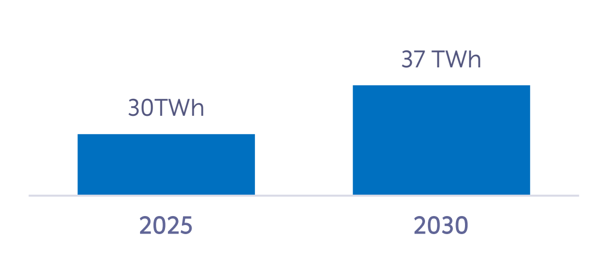


Gas power in SEE – diverse needs, shared opportunities

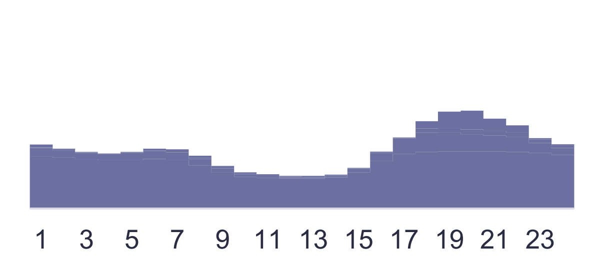
Status of current thermal fleet in GR-RO-BG



Growth in bulk gas generation in GR-BG-RO



Typical profile of gas generation



✓ **Gas to provide bulk generation**

- New, high – efficiency CCGTs are needed to deliver volume in markets with old, inefficient and unreliable legacy thermal fleet
- Constructing a new 840MW CCGT in Alexandroupolis, Northern Greece. Its location will also allow to take advantage of exporting opportunities to Bulgaria
- Exploring possibility for an 820MW CCGT in Bulgaria (COD at 2030)

✓ **Gas providing seasonal flexibility**

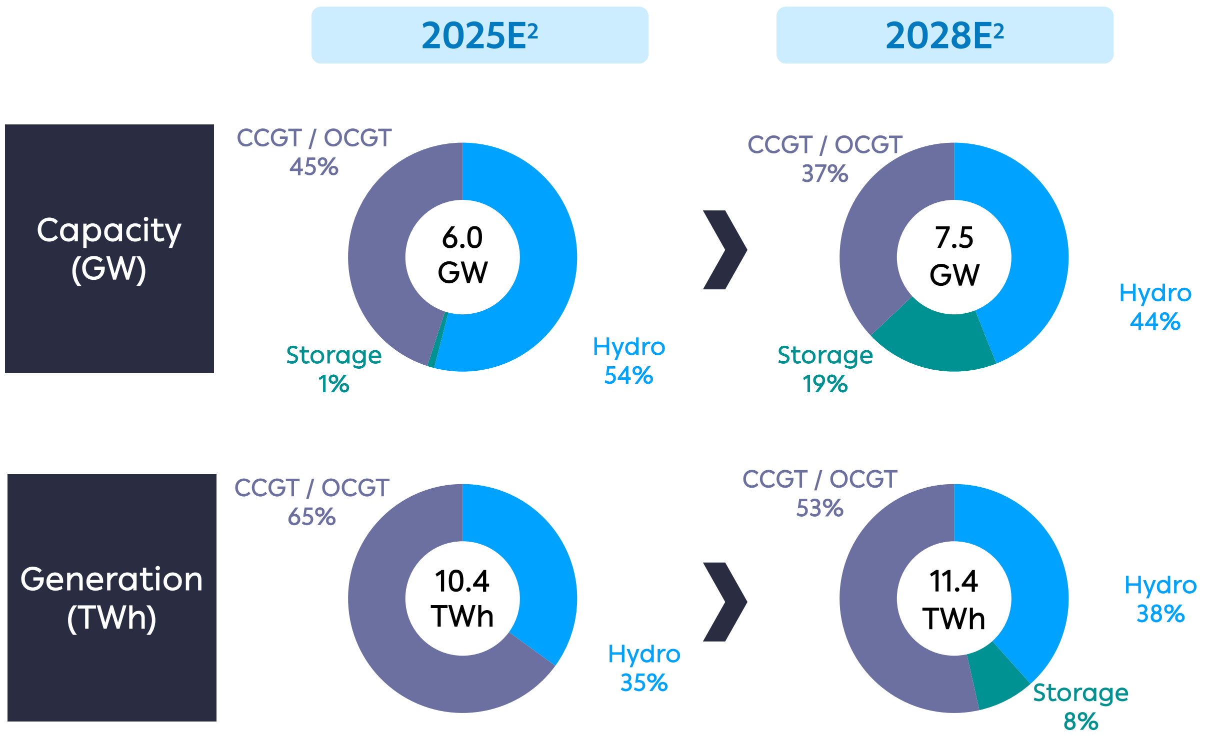
- Flexible gas plants step in during longer periods that wind drops and sun sets. This is where fast ramp up makes the difference.
- An additional 295 MW of OCGT capacity will come from the conversion of the lignite Ptolemaida V plant in the Kozani region – COD by 2028
- Exploring opportunity for a peaker gas plant (OCGT) of at least 80MW in Romania (COD at 2030)

Sizeable flexible generation fleet supports system and provides upside to PPC

Integrated Business | DSO | AI & Digitalisation

Increasing flexible generation fleet

Flexible Generation capacity[1] (GW) and electricity generation (TWh)



Future-proofing our integrated model

Batteries

- Battery storage at the forefront of PPC's flexible generation strategy, a critical asset to future-proof the flexible generation portfolio
- Integrated view alongside Renewables and as stand-alone assets to optimise dispatch, support grid stability, and capture value from balancing services and price arbitrage

CCGTs / OCGTs

- Constructing a new 840MW CCGT in Alexandroupolis, Northern Greece. Its location will also allow to take advantage of exporting opportunities to Bulgaria
- An additional 295 MW of OCGT capacity will come from the conversion of the lignite Ptolemaida V plant in the Kozani region – in operation by 2028.

Hydro

- Additional 29MW of hydro capacity coming in operation until 2028, being added to the existing 3.2GW operational hydro
- Developing significant pump hydro capacity in former lignite sites, additional to current 0.7GW pumped hydro capacity, expected to become operational beyond 2030

Note: 1. Including Hydro, Storage and Gas. 2. Figures may not add up to 100% due to rounding.

Regional play … trading opportunities & portfolio hedging

Energy corridor with potential for value creation

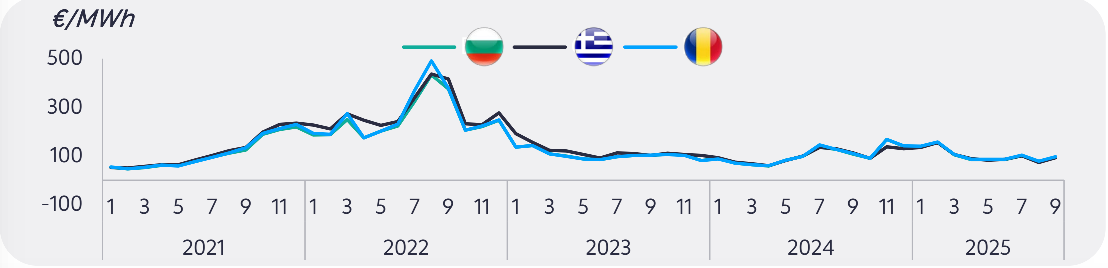
Countries with significant growth potential due to:
- increasing demand,
- low RES penetration
- decarbonization to start

Interconnections to contribute to optimization of our integrated portfolio

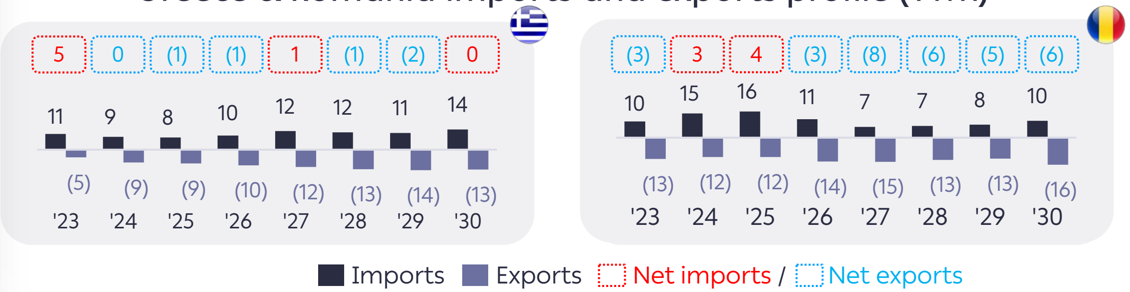
Natural hedge for PPC for RES generation given difference in potential weather conditions

Our Energy Management activity ensures:
- Optimization of generation assets
- Earnings protection of integrated portfolio (generation and commercial) through structured hedging.
- Unlocking additional value through cross-border trading

Average day-ahead market price convergence



Greece & Romania imports and exports profile (TWh)



Source: Company information, IEA.

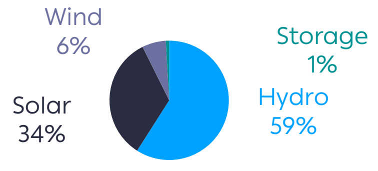
Strong retail position allowing accelerated transition to renewables

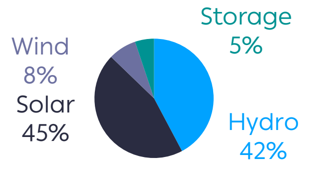
Integrated Business | DSO | AI & Digitalisation

2025E | 2028E

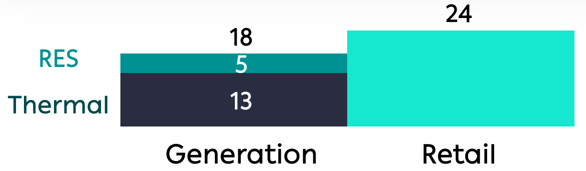
Greece

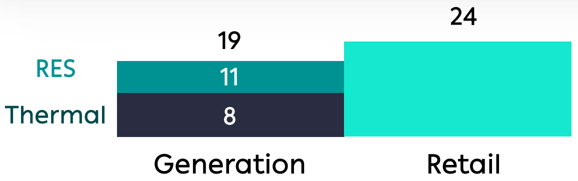
RES split (% of installed capacity)





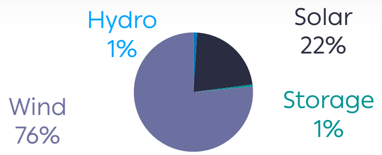
Generation and retail positions (TWh)

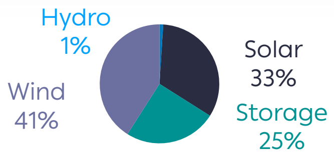




Romania

RES split (% of installed capacity)





Generation and retail positions (TWh)

PPC remains **long in Retail even beyond 2028** providing room for further growth

Note: All Hydro values represent Large Hydro

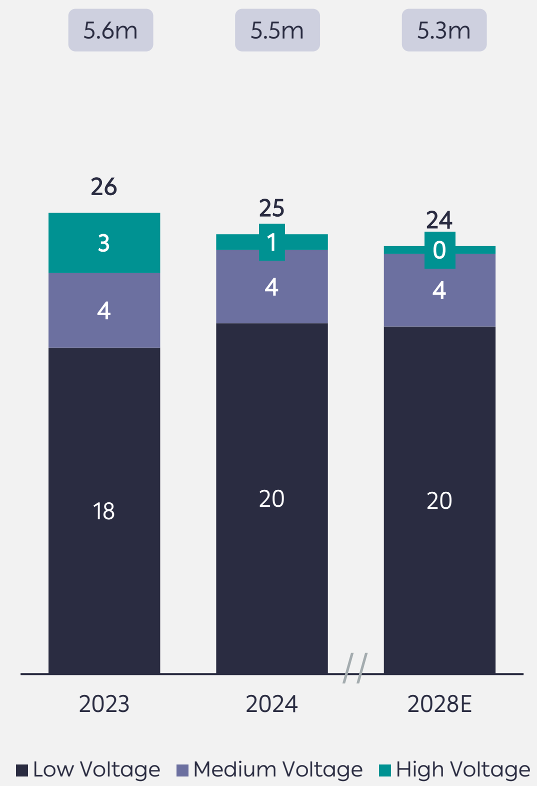
Customer-centric retail position helps PPC curb churn and retain high value customers

Integrated Business | DSO | AI & Digitalisation

Customer centricity is key for PPC to retain high margin customers and expand Value Added Services

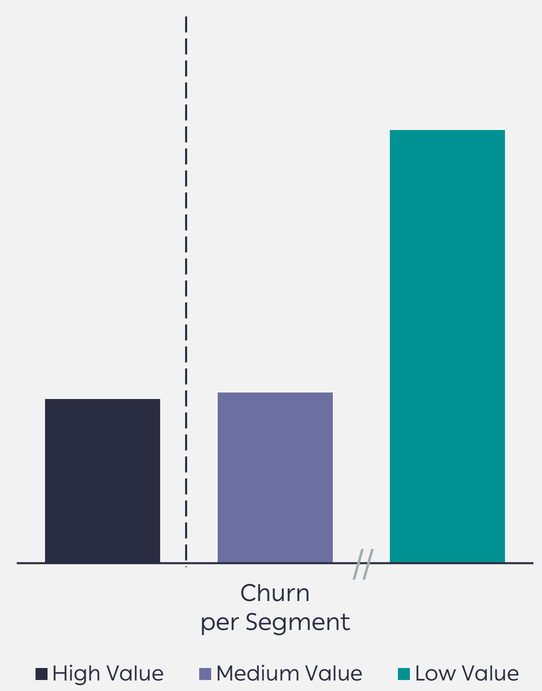
Customer mix has steadily improved…

TWh



…as PPC is able to retain high value customers

TWh

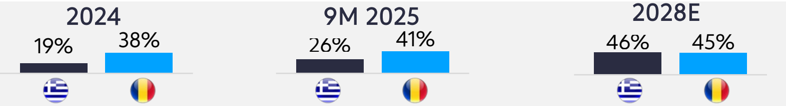


… while building out an attractive ecosystem of Value Added Services that will increase engagement, loyalty, and profitability

PPC's Value Added Services offering

Already launched	
Heat Pumps	Shift from selling equipment to a full end-to-end experience
PVs on Roofs	Full end-to-end experience and working towards scaling up
Energy Coach	Evolution into a vehicle for smart devices selling and electrification
Emergency Technical Services	Further growth by leveraging on the acquisition of Kotsovolos
Green Certificates	Selling of Green Certificates to Households and Businesses
B2B Grade PVs & EES	Tailor-made solutions for medium & large businesses
Services via Kotsovolos synergies	Leveraging on Kotsovolos field service capabilities to improve quality on end-to-end value chain
To be launched in 2026	
Building's Management Services	Excellent opportunity for growth and increased customer loyalty
PV's, Hp's	New commercial models facilitating adoption
Fiber	Enhanced proposition
Digital interfaces	AI and experience evolution

VAS penetration on customer base



E-mobility KPIs

~3,800 Charging points *(today)*

> 15,000 Charging points *(2030E)*

Synergies from Kotsovolos integration ensuring impact & scalability

Integrated Business | DSO | AI & Digitalisation

Kotsovolos assets	Activated synergy streams
1 **Procurement** capabilities & **logistic** assets	Joint **white-label Heat Pump** proposition, with Kotsovolos as procurement & delivery arm
2 Consolidated **delivery & field-force network**	Revamped **PPC technical services** (assistance, energy audit), delivered by Kotsovolos field partners
3 **Integrated tech** for products sales & supply chain	**Product & service corners** across **PPC stores**, furbished & operated through Kotsovolos technology
4 At scale **channel** network with access to a large **base**	Extended reach for **PPC Energy & Fiber plans,** leveraging Kotsovolos physical & digital channels
5 Wide **portfolio** of around-the-home products / services	Extension of **PPC energy consulting tool** with tailored recommendations & offers on Kotsovolos marketplace
	Enrichment of **PPC Rewards** program through targeted **coupons** on Kotsovolos extended offering

Telecom: exploring opportunities in new activities in fiber cable business

Integrated Business | DSO | AI & Digitalisation

PPC Telecom business Overview

FIBER

- ✓ Establish leading position as a national wholesale provider through nationwide fiber infrastructure platform
- ✓ Unique competitive advantage with the ability to quickly roll-out low-cost fiber connections though existing PPC infrastructure
- ✓ Launch of retail fiber operations, providing 100% fiber-to-the-home (FTTH) fixed internet for households and business customers
- ✓ The submarine fiber-optic cables (EMC cable) will unlock further DC connectivity beyond the region and to the Middle East

Telecom KPIs

> €100m
EBITDA beyond 2030

€420m
Deployment CAPEX '26-'28

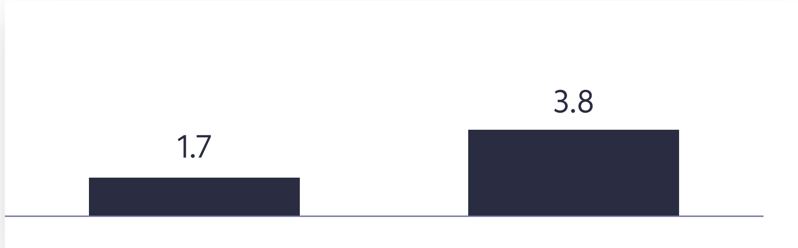
Monthly Gross Adds at 0.6m HH RFS[1]: **5k**

Average Cost per Home Passed: **€160**

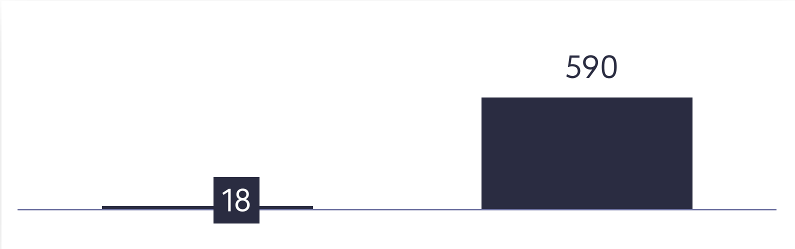
Business evolution and targets

2025E | 2028E

Homes passed (m)



Homes connected ('000)

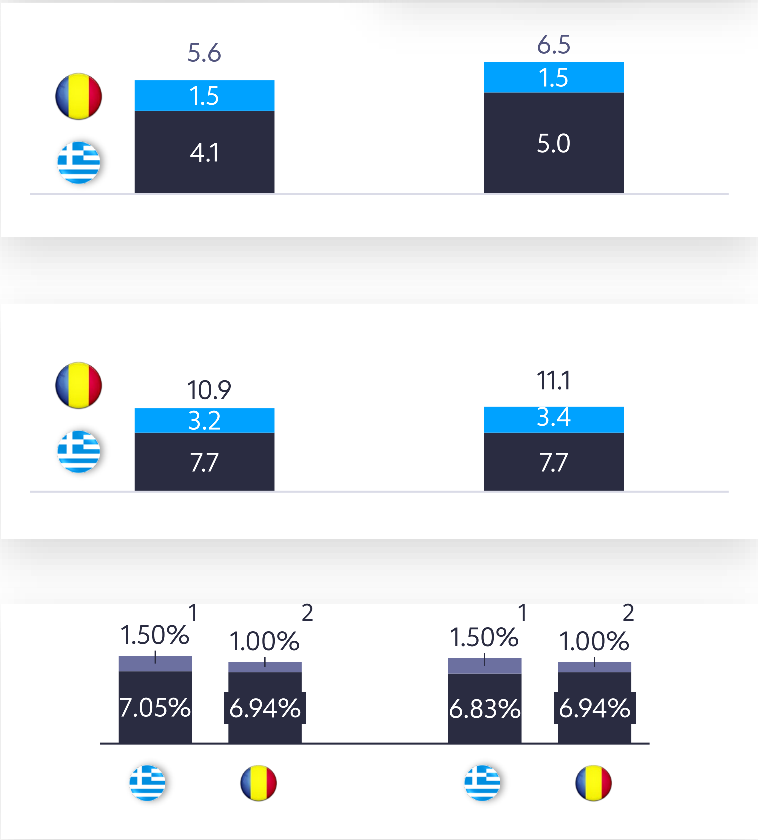


Notes: (1) RFS: Ready For Service

Solid growth and regulatory updates in distribution

Integrated Business | **DSO** | AI & Digitalisation

Key metrics	2025E	2028E
RAB (€bn)		
Connections (mn)		
Regulatory Rate of Return (pre-tax) (%)		



Regulatory update

- ✓ RAB-based model with remuneration based on WACC
- ✓ 4-year regulatory periods supporting increased cash flow security
- ✓ Regulatory return for at ~7% for 2025-2028
- ✓ Strong and supportive relationship with the regulator

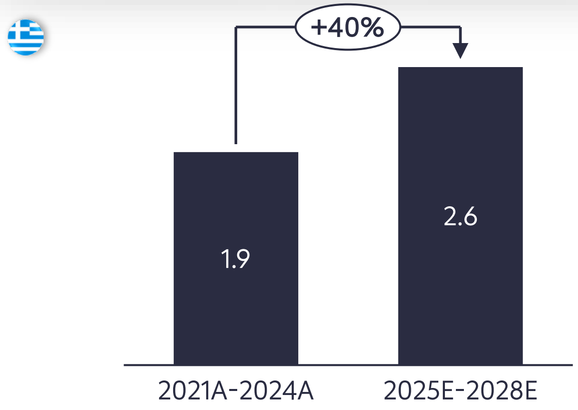
- ✓ Follows the EU Target Model
- ✓ RAB-based model with remuneration based on WACC
- ✓ 5-year regulatory periods
- ✓ 6.94% for RP5 (2025-2029) with incentives and recovery of RP4 (2019-2023) inflation
- ✓ RAB fully updated for RP4 inflation at the end of 2024

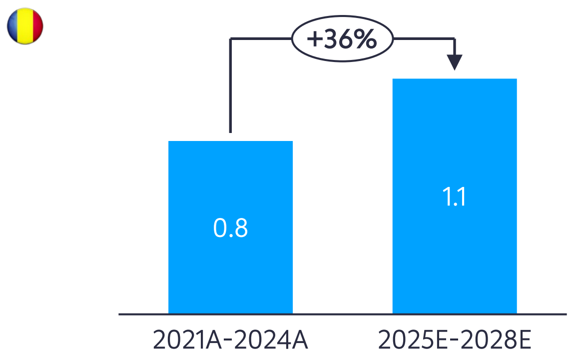
Notes: Nominal, pre-tax return in Greece and real, pre-tax in Romania. (1) Incentive related to smart meters. (2) Incentive for digitalization capex.

Investing in our distribution networks

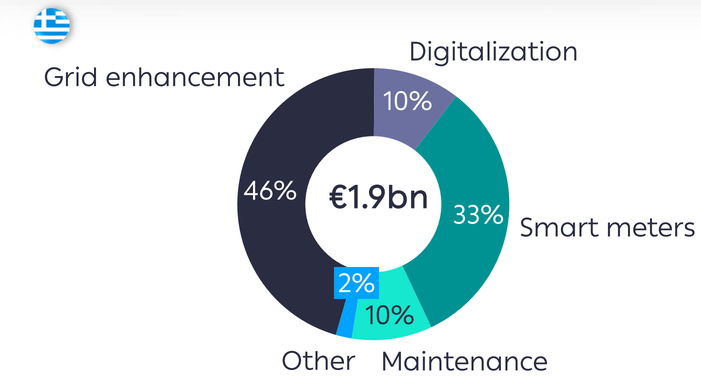
Integrated Business | **DSO** | AI & Digitalisation

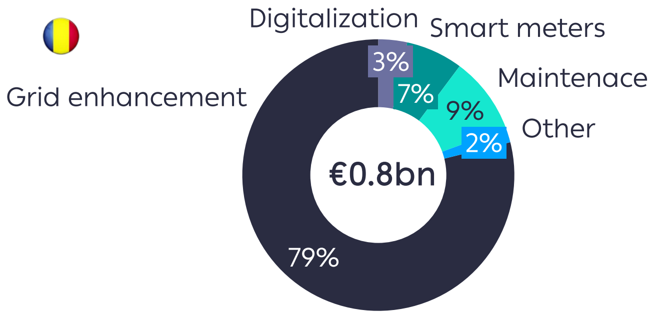
Cumulative Capex evolution (€bn)



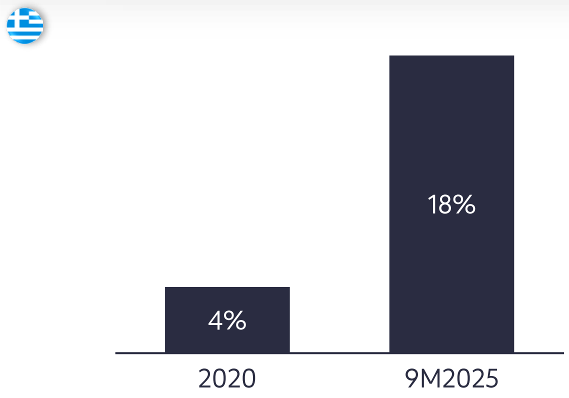


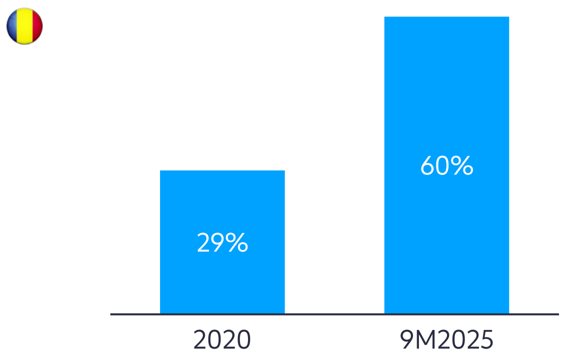
Capex breakdown 2026 -2028





Smart meters penetration





From digital transformation to enterprise-wide AI reinvention

Integrated Business | DSO | AI & Digitalisation

Non-exhaustive

Launch digital transformation — Build the digital foundations & digitally transform PPC Group — Launch AI Reinvention

2021 (Q4) | 2022 | 2023 | 2024 | 2025 | 2026 | Onwards

Launch Digital Transformation

- Defined the Digital Strategy and Roadmap for PPC & established the monitoring mechanism for strengthening the digital core.

Build the digital foundations and implement the digital transformation roadmap across PPC Group

- Setup of core enterprise systems
- Modernized digital core through full cloud transition and network modernization achieving 100% cloudification of PPC apps and full site connectivity.
- Strengthen customer experience through digitalization of customer channels.
- Digititalized generation and RES operations through digital platforms and applications.

Launch AI Reinvention

- Pivot to the Artificial Intelligence (AI) era, through the launch of a structured AI Reinvention Programme.

Becoming an AI-reinvented utility…

Integrated Business | DSO | **AI & Digitalisation**

Employees Empowerment	Corporate Services Reinvention	Core Business Optimization	New Business Acceleration	Customer Reimagination
Upskill PPC employees with structured AI training programs and **empower** them to leverage AI in their daily tasks through a self-serve, intelligent workbench	**Reconfigure PPC's corporate services with AI** to enhance operational efficiency, streamline decision-making, and drive margin improvement	Embed AI across PPC's core business, **power generation** – incl. asset management, capital projects, and field operations – **and energy management** to drive revenue **growth**, enhance **performance**, and boost **reliability**	**Unlock new growth** by using AI to accelerate **renewables integration**, optimize **eMobility** operations, and support AI-driven innovation across **emerging businesses**	Deliver a **seamless customer experience, including value added services**, by blending AI with human expertise - increasing **satisfaction, consistency, empathy**, and **efficiency** across all touchpoints

Becoming an AI-reinvented utility…

Integrated Business | DSO | **AI & Digitalisation**

01 Activate AI *(Year 1)*

- **Set up the AI Reinvention programme.**
- Kick off employees' **AI training and upskilling.**
- Develop **AI roadmap** to embed AI across PPC.
- **Begin embedding AI** across PPC's corporate functions.
- **Launch priority AI pilots** in strategic domains (i.e. customer).

02 Accelerate Value *(Year 2)*

- **Expand AI use cases** across more PPC business units and subsidiaries.
- **Deliver measurable value and track outcomes.**
- **Review organisation and ways of working** to maximise value from AI solutions
- Broaden training and adoption across PPC employees.

03 Reinvent at Scale *(Year 3+)*

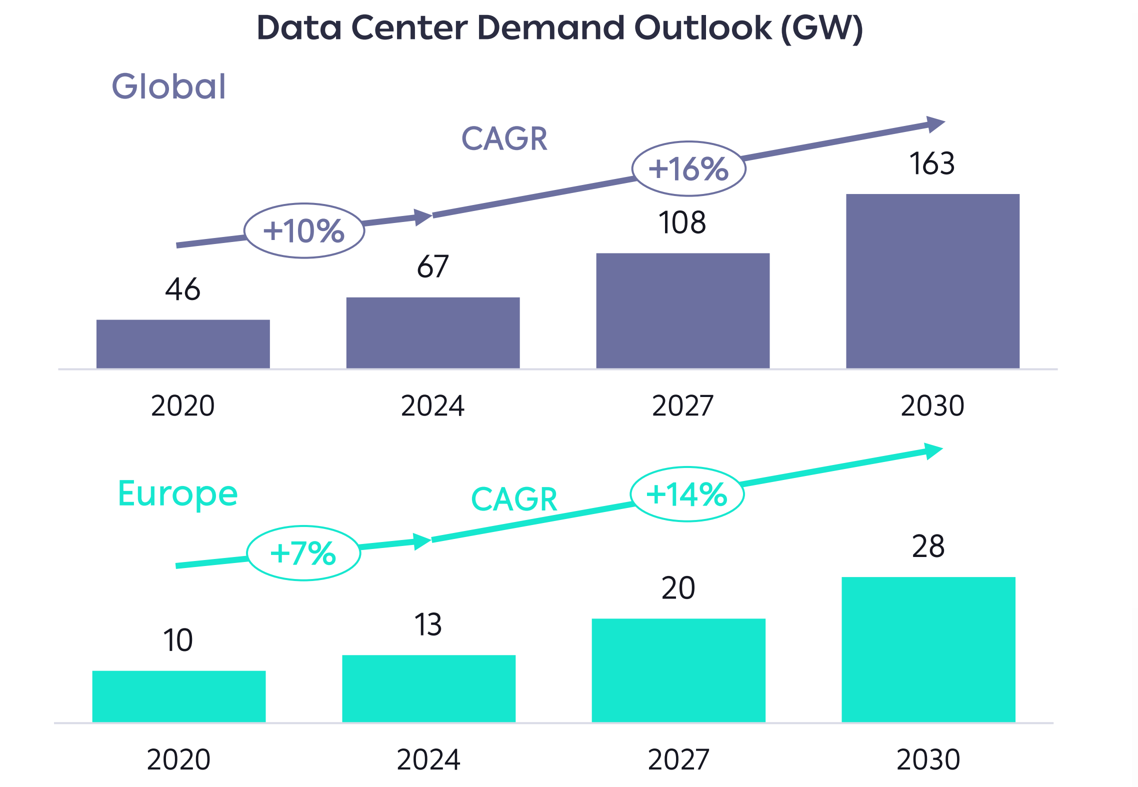
- **Scale up** the next wave of AI technology across the entire PPC group.
- **Reinvent key end to end processes** in scope.

Utility as an infra provider for AI

12 GW Data center gap in Europe by 2030

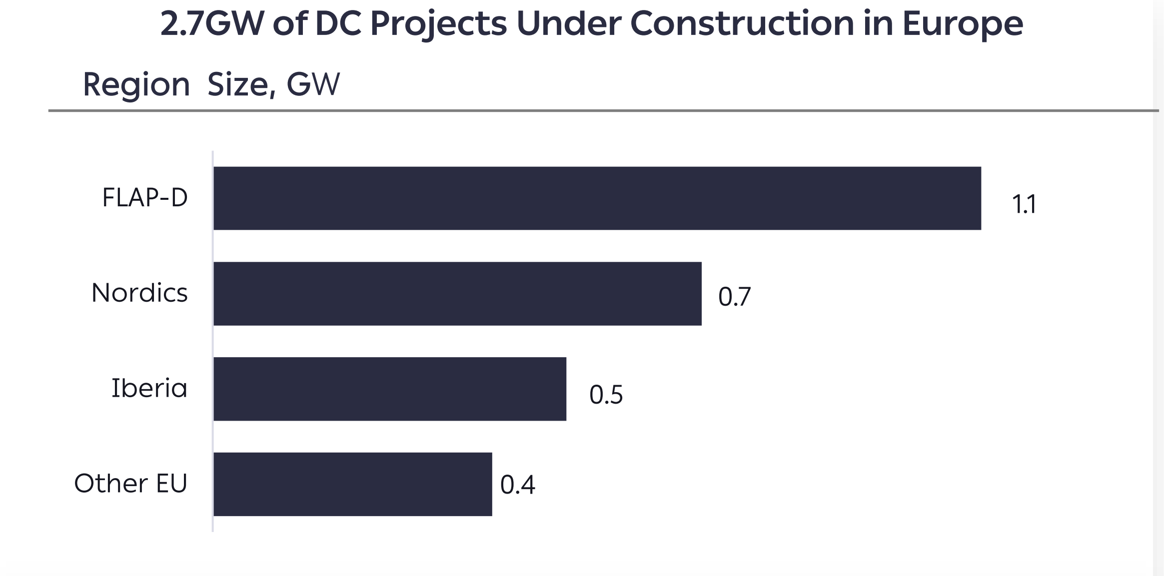
Integrated Business | DSO | **AI & Digitalisation**

Global Data center demand expected to more than double by 2030, exceeding 160GW, with Europe accounting for ~28 GW …



Source: Bain

… however, Europe still faces substantial unmet demand for Data centers



- An additional ~12 GW of suitable sites capacity are needed in Europe for the development of mega Data Centers.
- Demand expansion creates markets beyond FLAP-D to bypass land and power constraints.

Note: FLAP – D: Frankfurt, London, Amsterdam, Paris, and Dublin

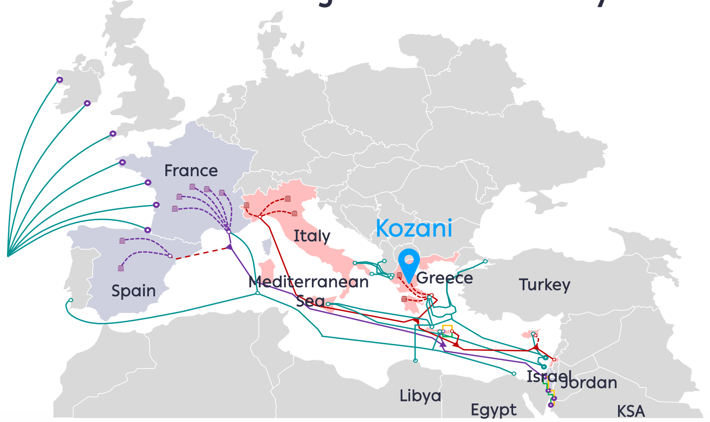
Utility as an infra provider for AI

Not part of current plan to 2028

Integrated Business | DSO | AI & Digitalisation

PPC - Kozani projects overview

Located in a major connectivity hub



Key operating figures

2,580 MW
Power generation capacity

Full optionality

300 MW
Phase I Data Center Capacity

1,000 MW
Phase II Data Center Capacity

Kozani is best suited for data centers

- Attractive Fiber Connectivity
- Powered land thanks to existing grid connection and co-location
- Conversion of lignite to CCGT and new capacity fast-tracked
- Highly qualified In-House Engineering
- Large project size, a rarity in Europe
- Speed to Market, quick approvals and stakeholder support

EMC West 1 — EMC West 2 — Subsea Telecom Cables

PPC data center strategy

Preconditions and benefits of a data center investment decision

Firm commitment from Hyperscaler

1. Long term PPA derisks our generation profile in the region
2. Enjoy Real Estate returns in line with market standards

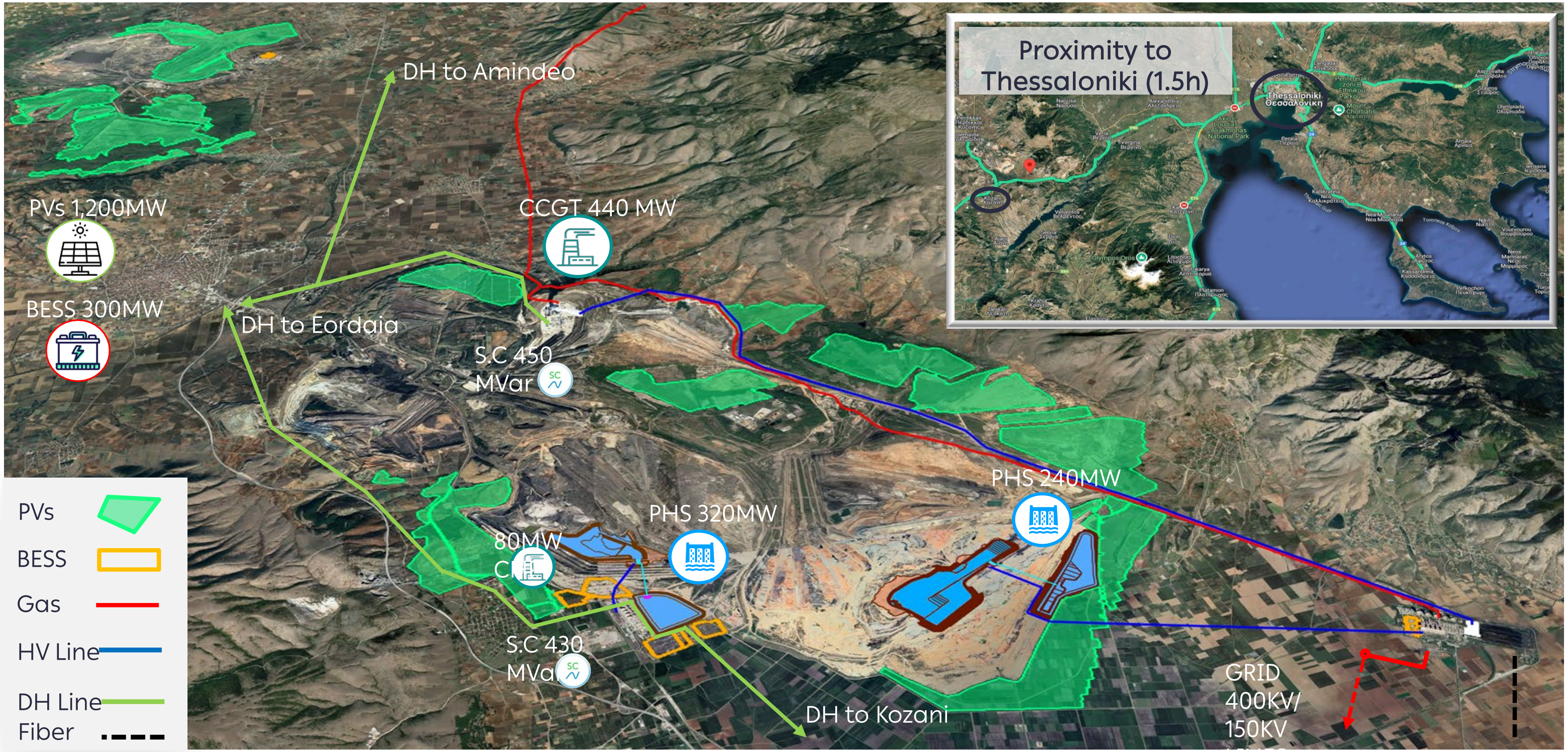
- No capital commitments without signing up hyperscalers
- Ensure credit rating neutrality for Group
- For 1GW Data Center, we will secure minority equity financing / partner for capex expenditure
- For now, it remains a discretionary upside, to be further developed

Leading a giga data center could be transformational for PPC and Greece

PPC's projects in Kozani region

Not part of current plan to 2028

Integrated Business | DSO | AI & Digitalisation



All power assets incl. in business plan

Konstantinos Alexandridis
CFO

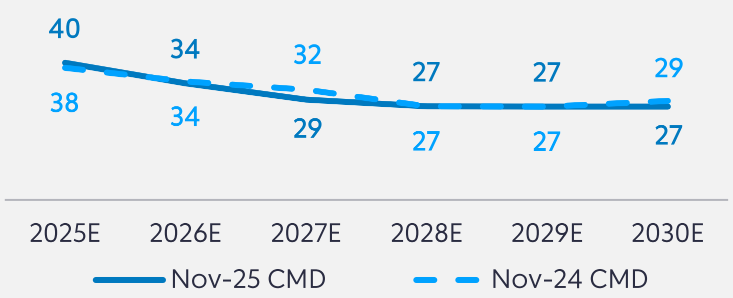
3 Group Financial Targets

ppc

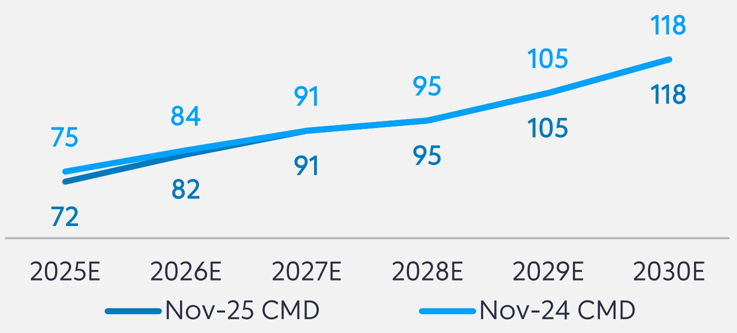
Market Dynamics in SEE

Key commodities affecting…	… Power prices evolution	Significant growth potential

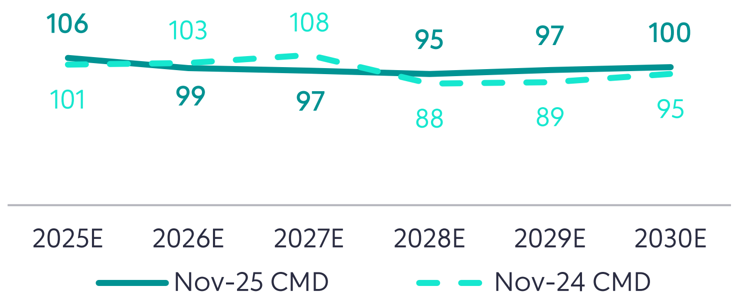
TTF Power prices (€/MWh)



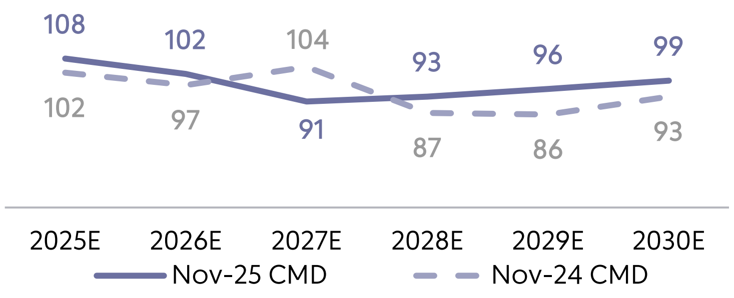
CO2 prices (€/tn)



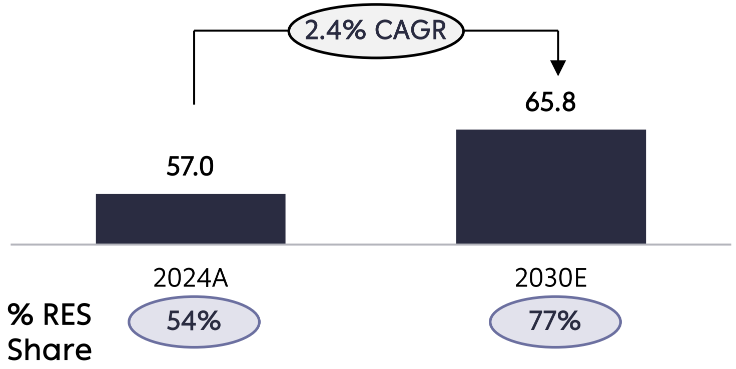
DAM power prices (€/MWh)



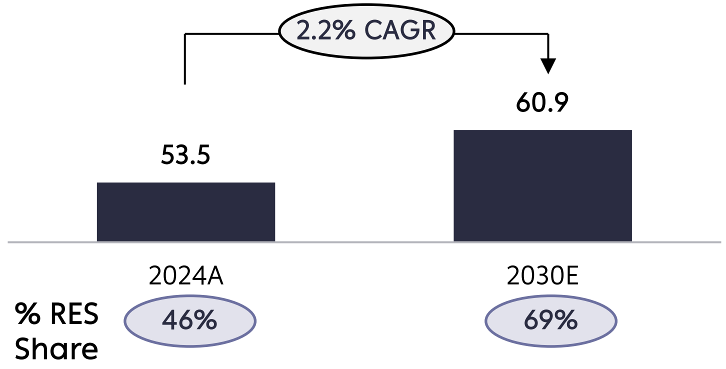
DAM power prices (€/MWh)



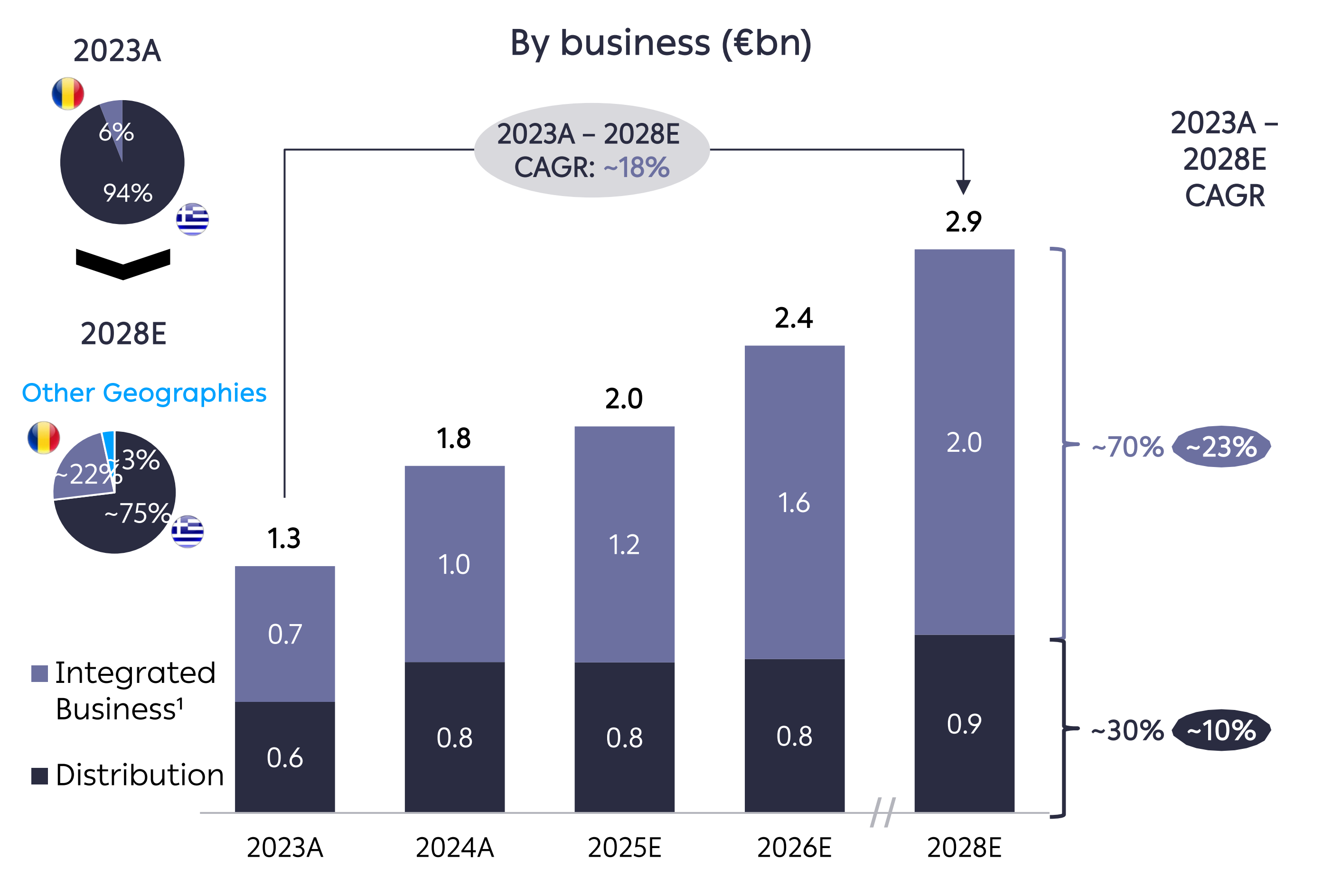
Greece power demand (TWh)



Romania power demand (TWh)



EBITDA growth to >€2.9bn by 2028...



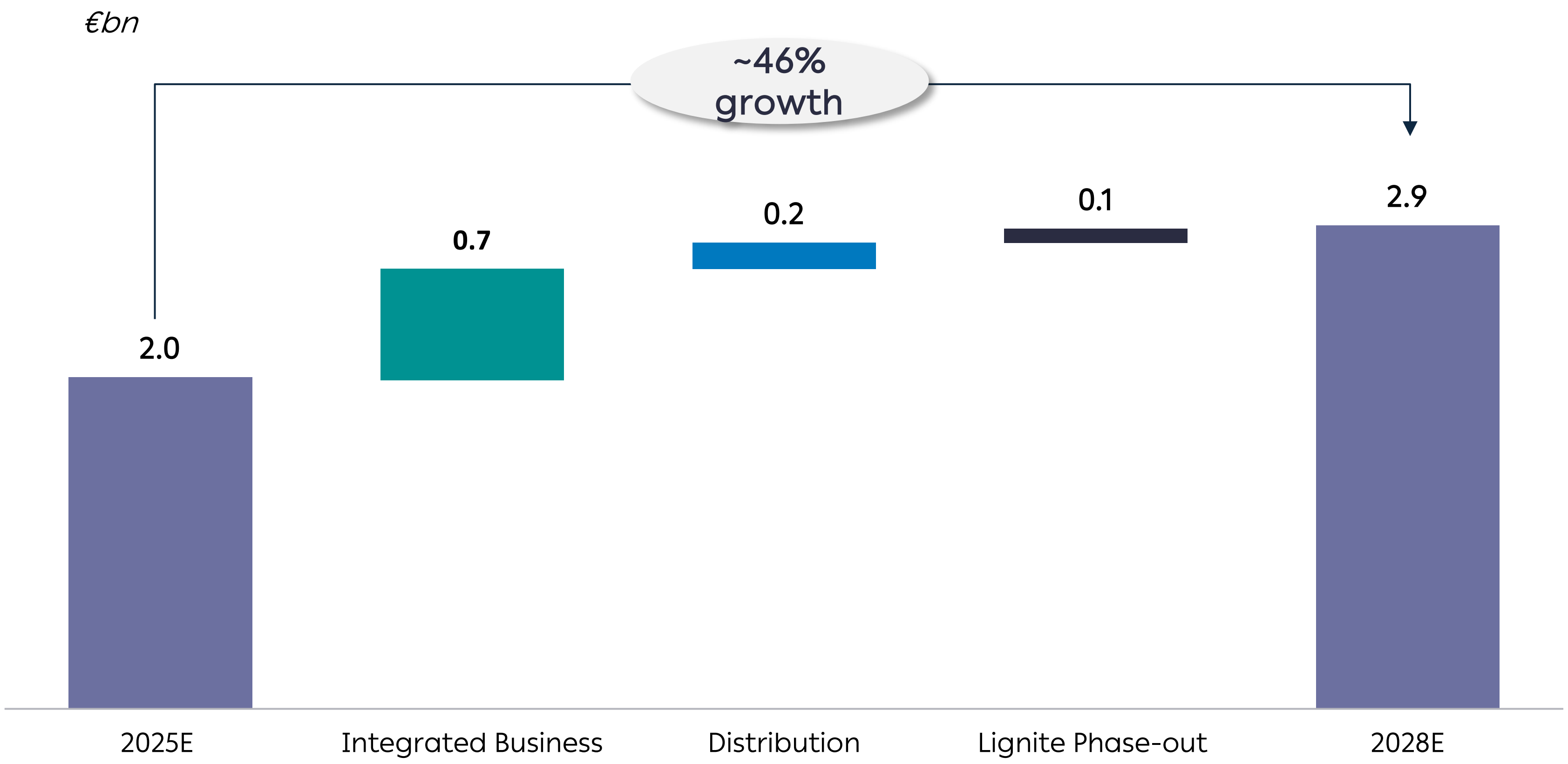
Drivers of EBITDA growth to 2028

- ✓ Integrated business model
- ✓ New RES capacity expansion
- ✓ Flexible generation growth
- ✓ Continued investments in the network
- ✓ Lignite decommissioning in YE2026

Notes: (1) Integrated Business includes retail, RES, generation and other (EnMa, FiberCo, E-Mobility) EBITDA.

…Mainly driven by the renewables and distribution growth

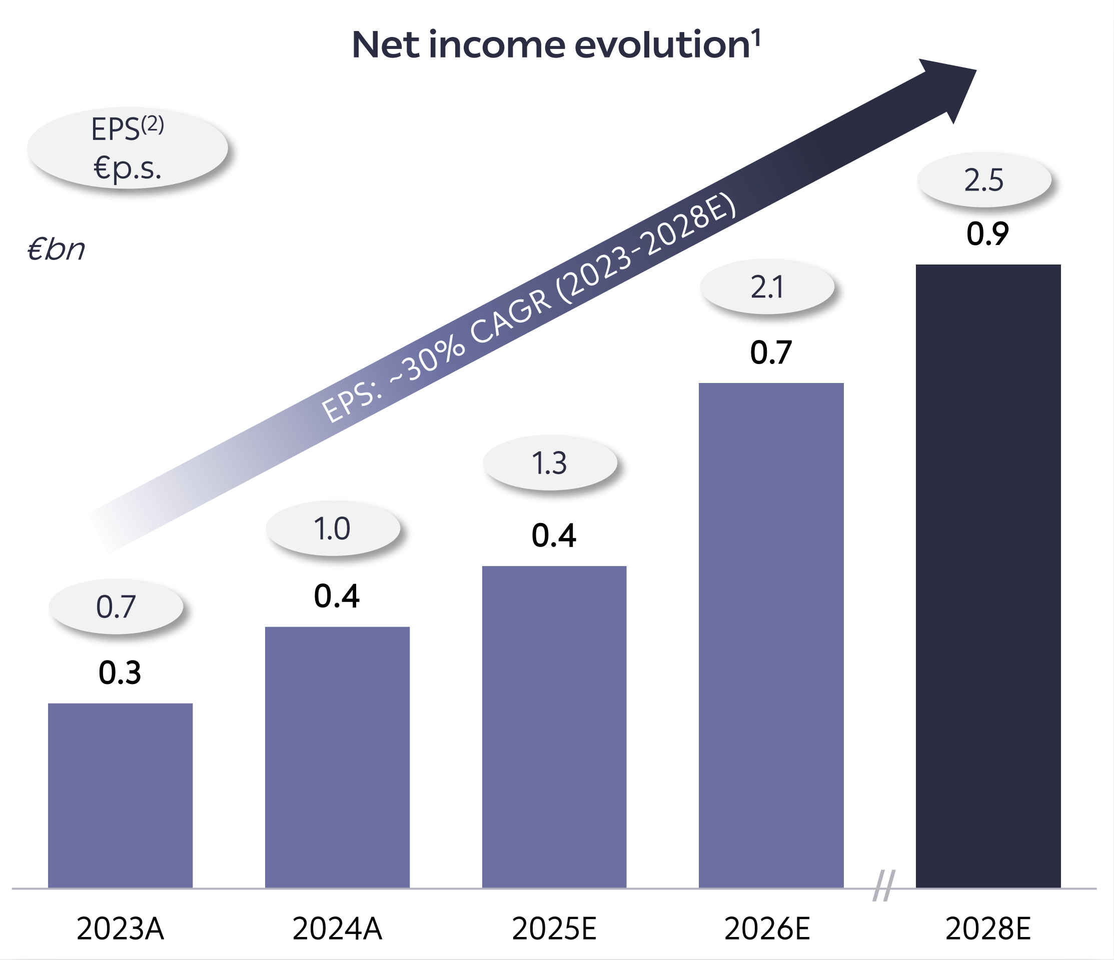
Drivers of EBITDA growth to 2028

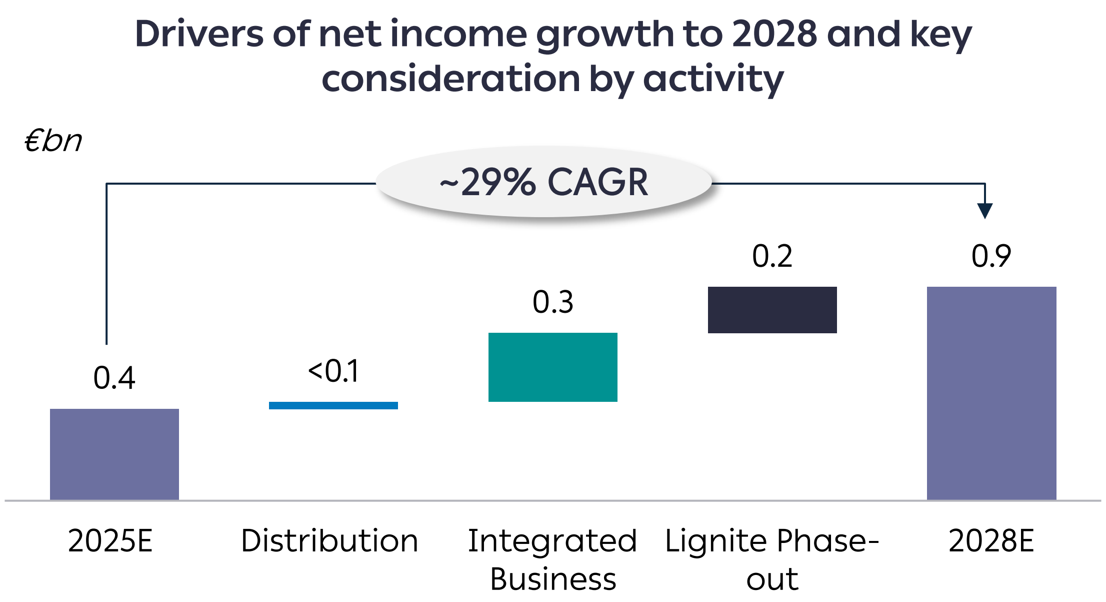


Key highlights

- **Strong EBITDA evolution** mostly driven by the integrated business model
- **RES growth** of 6.3GW between 9M2025-2028 being the main driver
- Strong impact from **lignite decommissioning in YE2026**
- Distribution profitability increase driven by **higher continuous investments**

Growing net income 1.5x in 2026 and 2.0x by 2028



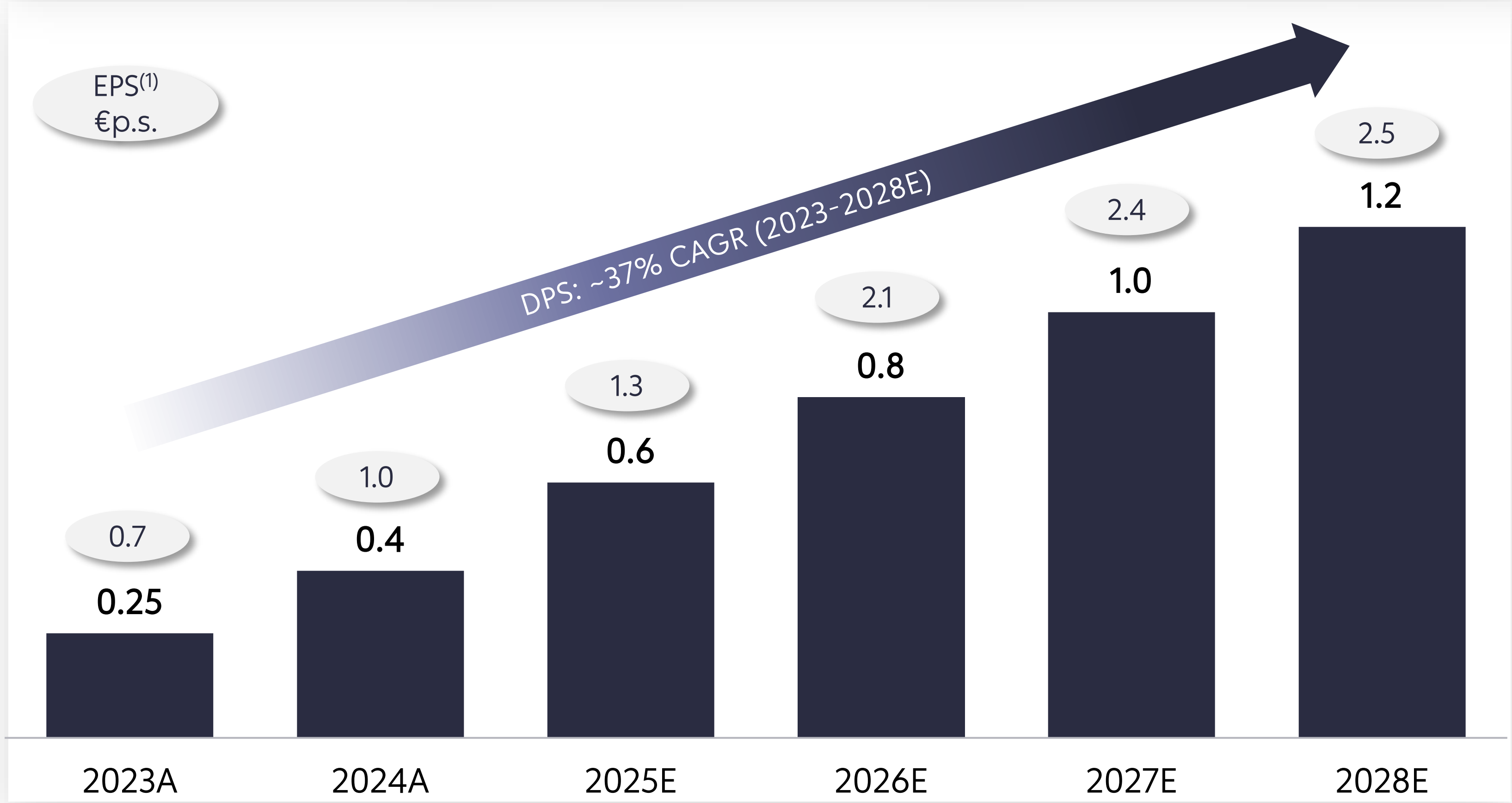


- Turning point for Net Income is the decommissioning of Lignite
- Strong outperformance of Net Income vs EBITDA growth

Notes: (1) Net income adjusted post minorities. (2) Excluding Treasury shares (i.e., using 364m shares for 2023A, 350m shares for 2024A, 346m shares for 2025E, 339m shares for 2026E and 340m shares for 2028E). (3) Financial loss of ~€18m.

Dividend per share of €1.2 commitment by 2028

Fastest DPS growth in the European Utilities industry (2023-2028E CAGR 37%)



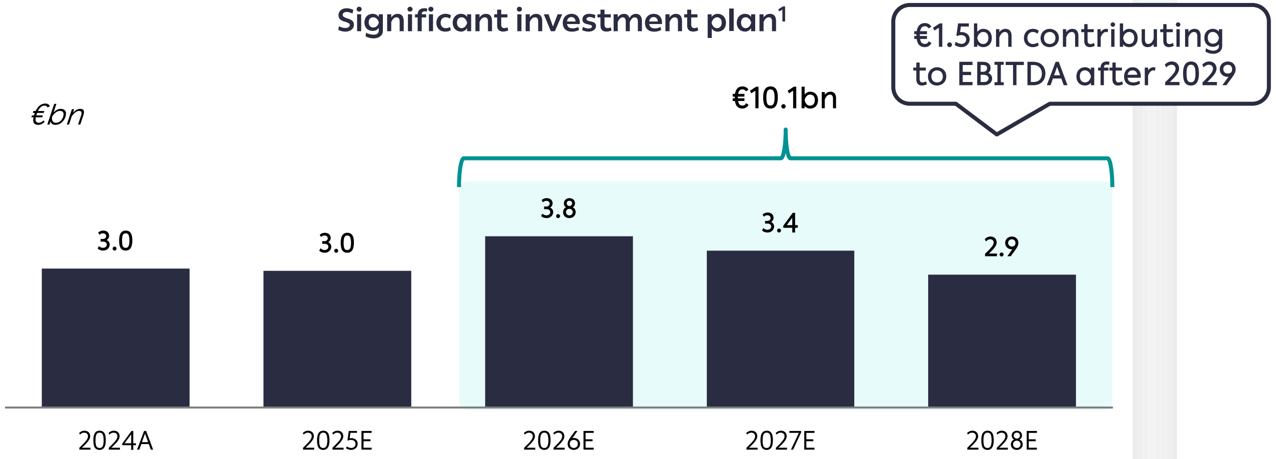
Key highlights

- Targeting dividend policy to a DPS in 2028 of €1.2
- New DPS target in line with previous dividend policy guidance
- Steady DPS growth to 2028 underpinned by strong underlying earnings growth

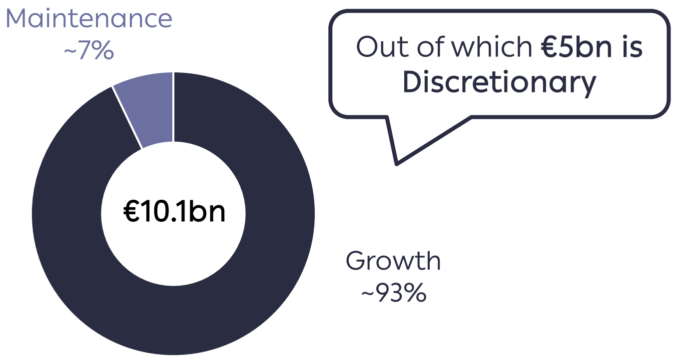
Note: DPS excluding treasury shares. (1) Excluding Treasury shares (i.e., using 364m shares for 2023A, 350m shares for 2024A, 346m shares for 2025E, 339m shares for 2026E and 340m shares for 2027-28E).

Growth focused capex plan of €10.1bn in 2026 - 2028

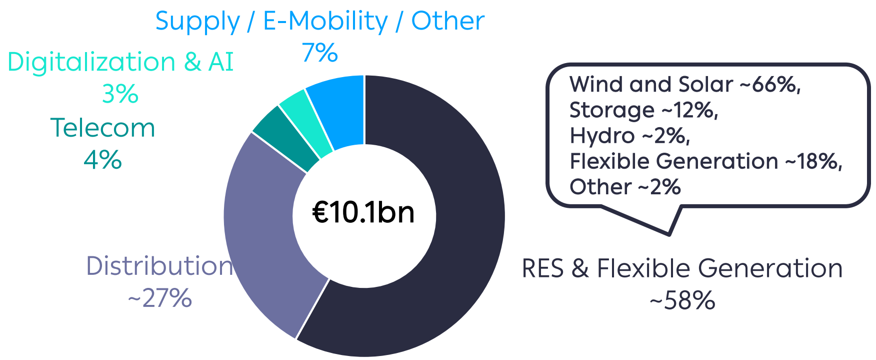
Significant investment plan[1]



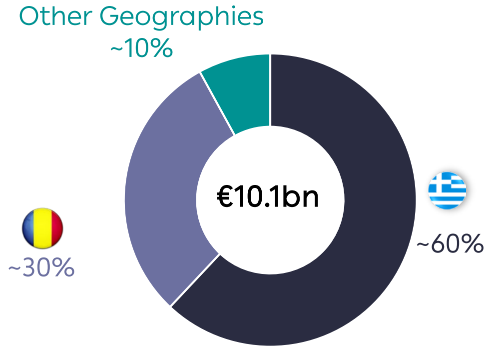
Investment split 2026 – 2028 by type



Investment split 2026 – 2028 by segment



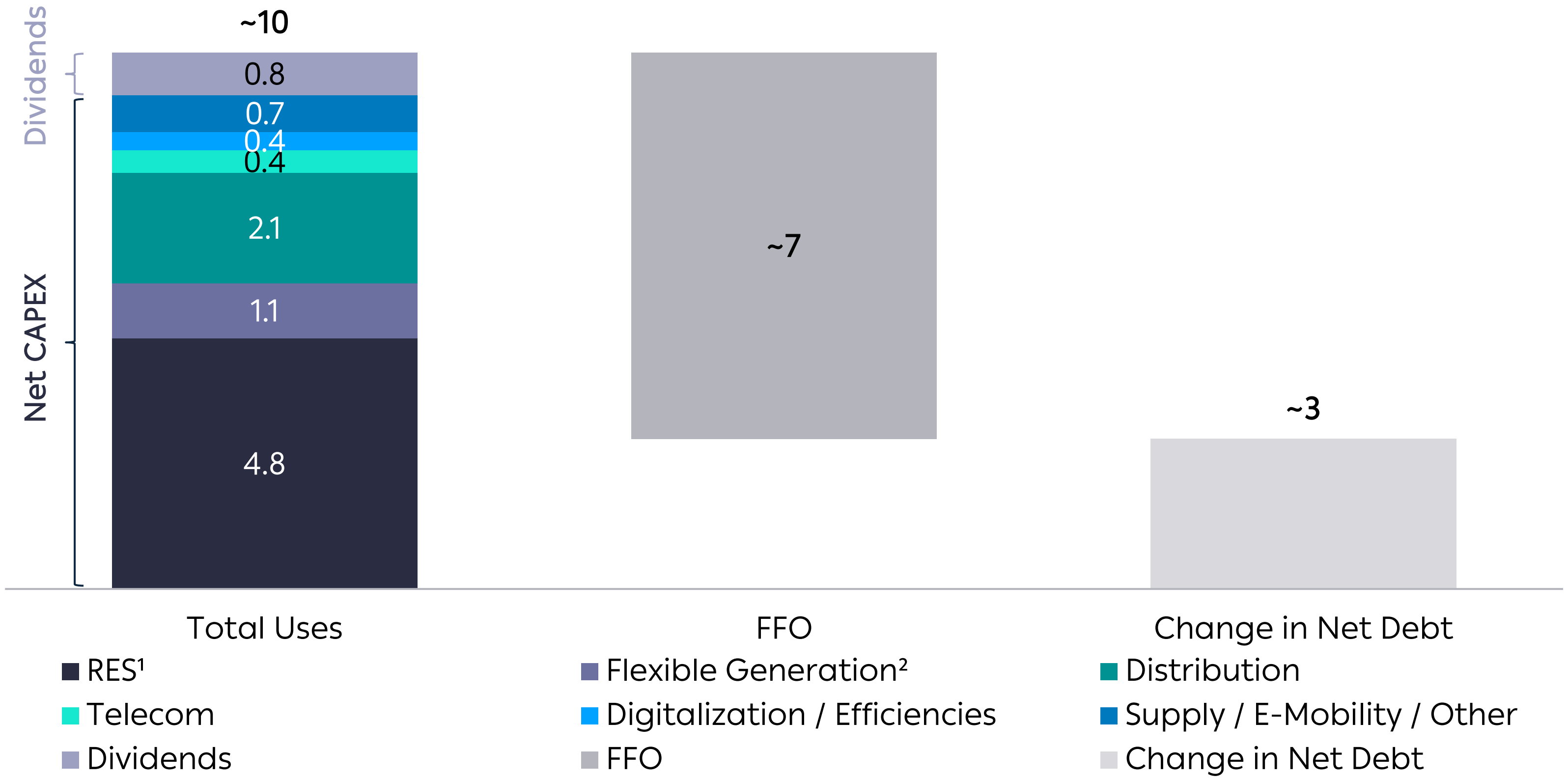
Investment split 2026 – 2028 by geography



Notes: (1) Investment figures based on gross capex, i.e. including customer contributions and grants which represent 6% of gross capex for the period 2026-2028

Strong operational cash flow generation helps fund majority of growth investments

Sources and uses of funds (2025-2028) (€bn)



Notes: (1) Includes solar, wind, hydro, storage. (2) Includes CCGT, hydro pumped storage, conventional. (3) includes operating leases and other items.

Key highlights

FFO of ~€7bn include:

- EBITDA: ~€8bn
- Δ in WC[3]: ~€1bn
- Net Fin. Exp and Tax: ~€(2)bn

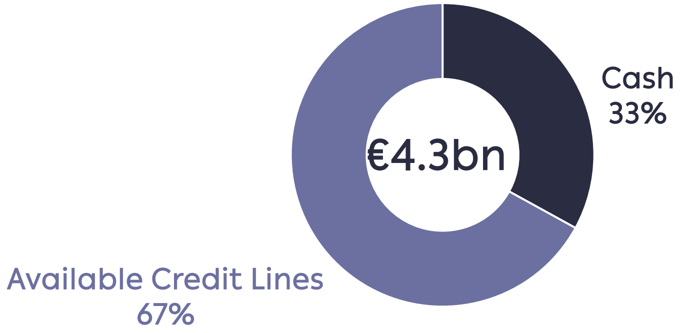
The total investment plan is expected to be funded mainly by:

- FFO
- Debt

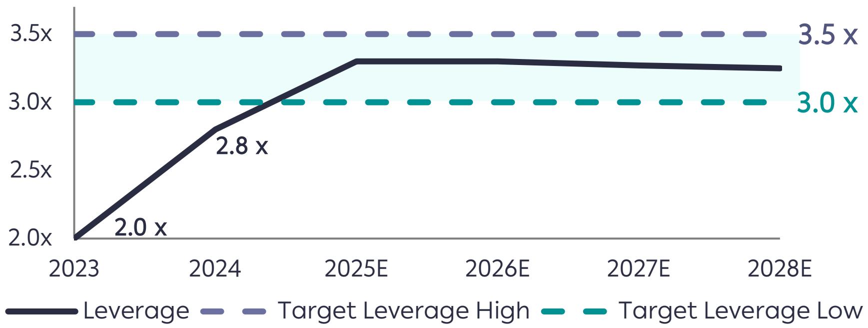
Ample available resources to fund capex via supranational debt, capital markets, EU Recovery and Resilience Facility and commercial banks (local and international)

Maintaining our leverage discipline despite a significant investment plan after a new successful bond issuance

Liquidity position (€bn)[2]



Leverage evolution

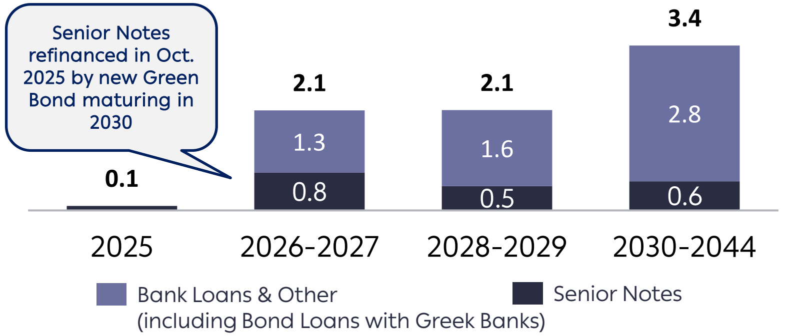


Today

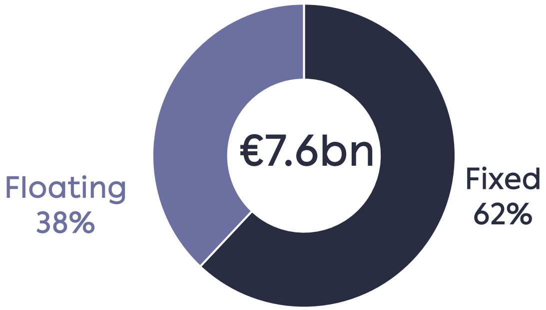
FitchRatings
BB-

S&P Global Ratings
BB-

Long term debt maturity profile[1] (€m)



Long term debt[1] - analysis (€bn)



Tomorrow

Targeting investment grade metrics in the period **2027-2030**

<€10bn
2028E Net Debt

Notes: (1) Excluding overdrafts / short term borrowings of €635m. (2) As of Sep-25.

Georgios Stassis
Chairman & CEO

4 Final Remarks and Conclusions

ppc

Our key pillars and business drivers are confirmed

Our strategic pillars

1. Growing greener and flexible generation fleet across South East Europe
2. Continuous investment towards strengthening power distribution networks
3. Customer-centricity at the core of retail services

Our key financial targets

	2026E	2028E
EBITDA Adj. (€bn)	~2.4	~2.9
Net Income Adj.[1] (€bn)	~0.7	~0.9
EPS[2] (€ / share)	~2.1	~2.5
DPS[2] (€ / share)	~0.8	~1.2
Net Debt / EBITDA Adj.	<3.5x	<3.5x

Cumulative capex 2026E-28E: €10.1bn

Source: Company Information. Notes: (1) Based on Net Income Adj. after minorities. (2) Excluding treasury shares (i.e., using 339m shares for 2026E and 340m shares for 2028E).

PPC is well prepared to face market volatility

Profitability in high / low price environments…

	Renewables/CCGTs / Peakers	Customers	Distribution	ppc	
Margins in Low Prices			Regulated business	Predictable growth	Using batteries / pumped hydro, PPC can benefit / arbitrage from more volatile pricing
Margins in High Prices					

PPC has limited impact from high/low wholesale prices

Integrated utility model provides a natural hedge to navigate energy markets volatility while customers serve as an anchor for RES growth

Strong management team with a wealth of experience

Georgios Stassis
CEO, Chairman

Alexios Paizis
Deputy CEO, Conventional Generation

Konstantinos Mavros
Deputy CEO, RES

Konstantinos Nazos
Deputy CEO, Energy Management

Anastasios Manos
Deputy CEO, Grids

George Karakousis
Deputy CEO, Retail

Alexandros Paterakis
Deputy CEO, Digital & Advance Services

Konstantinos Alexandridis
CFO

Elena Giannakopoulou
Strategy

Sotirios Hadjimichael
Mergers & Acquisitions

Alina Papageorgiou
People & Organization

Sofia Dimtsa
Corporate Affairs & Communication

Argyris Economou
Legal & Governance

Georgia Christodoulopoulou
Procurement

Theano Goranitou
Internal Audit

Vasiliki Kochila
Health, Safety & Environment

Alessio Menegazzo
Romania

Aleksandar Sardjovski
North Macedonia

Christos Karagiannakis
CEO, Kotsovolos

Katerina Limoura
Executive Office Director

Final Remarks and Conclusions

€10.1bn
Investments
2026-2028
o/w €5bn discretionary

€2.9bn
EBITDA
2028

€0.9bn
Net Income
2028

€1.2
DPS
2028

+6.3GW
RES
by 2028

7.3GW
Flexible Generation
2028

Coal Free
YE2026

€6.5bn
RAB
2028

>€3.2bn
EBITDA
2030

A

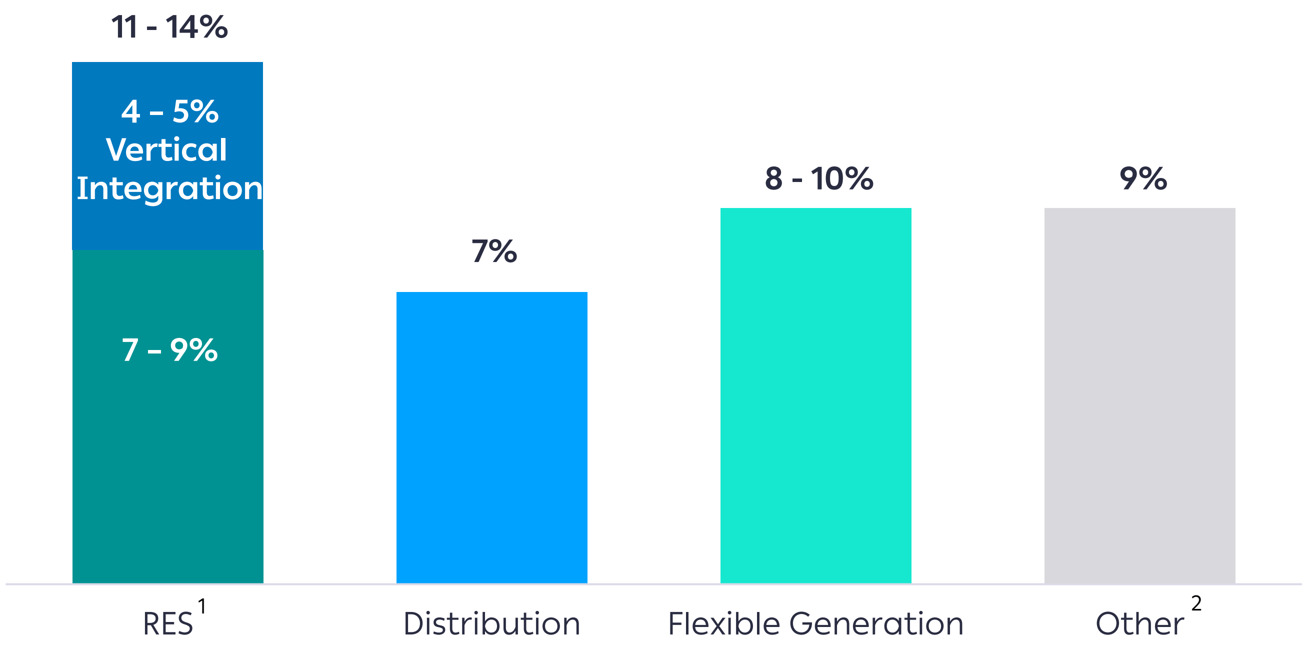
Appendix: KPIs and Operational Data

ppc

Attractive Returns for PPC's Strategic Plan 2026 - 2028

Investment Discipline and **Attractive Returns** on Capex Invested Throughout the Plan

Unlevered IRR Targets for Capex Plan



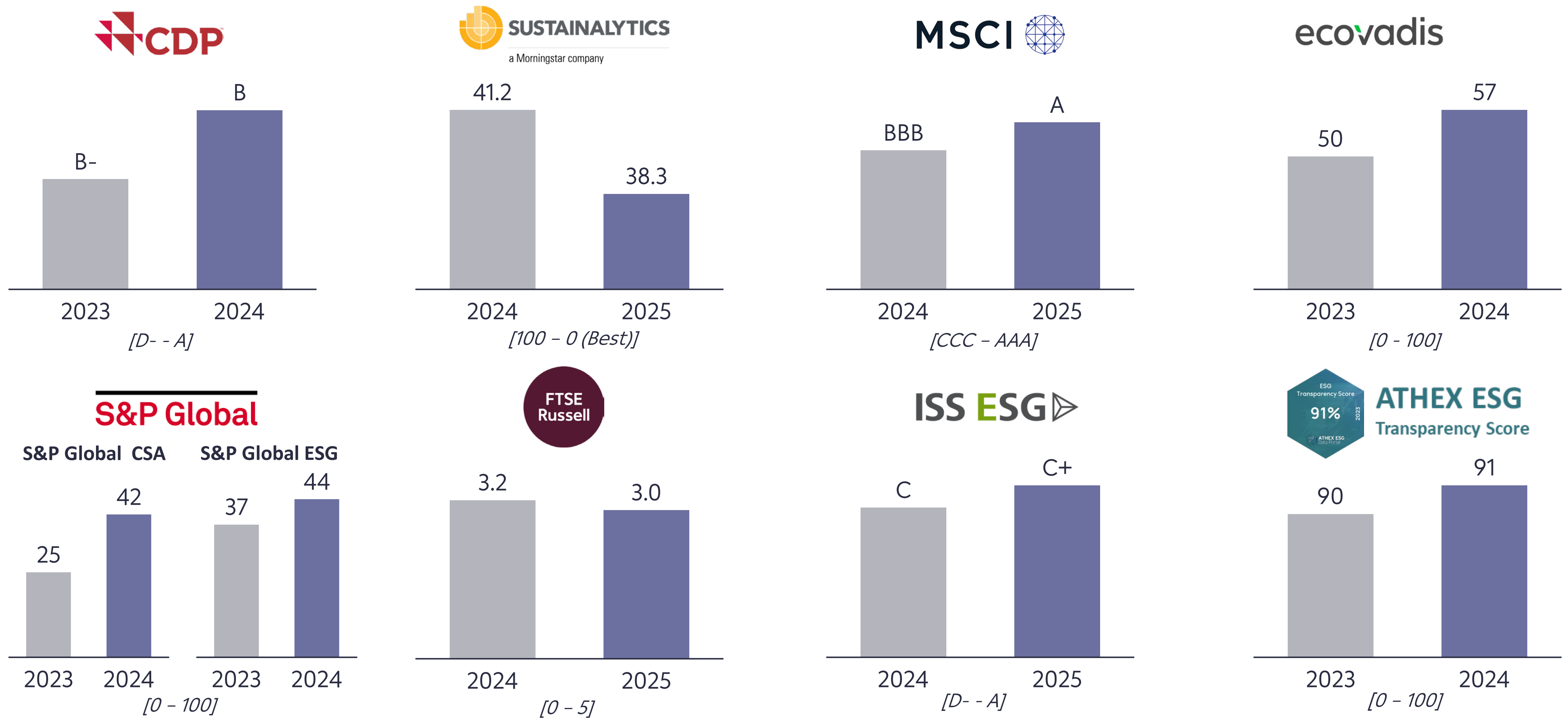
Key Highlights

- Expected **average return** with a spread **above WACC by at least 150 bps** for the €10.1 bn capex pipeline in 2026-2028
- **Attractive returns** (unlevered ~11%+ returns for RES with vertical integration)
- **Strategic advantage** in generation due **to strong customer access**

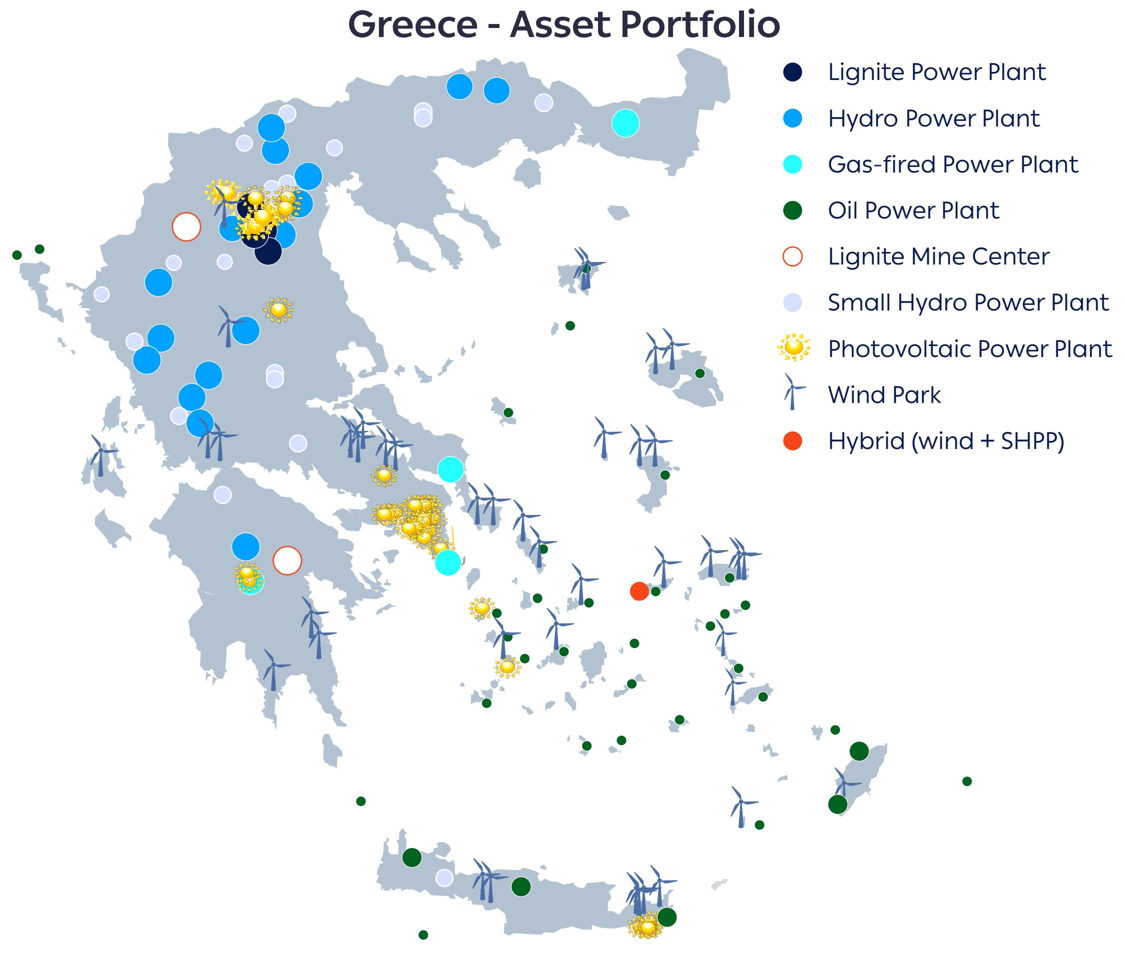
Notes: (1) RES IRR considers trading/supply profit on Group level. (2) "Other" includes Telecom.

ESG ratings

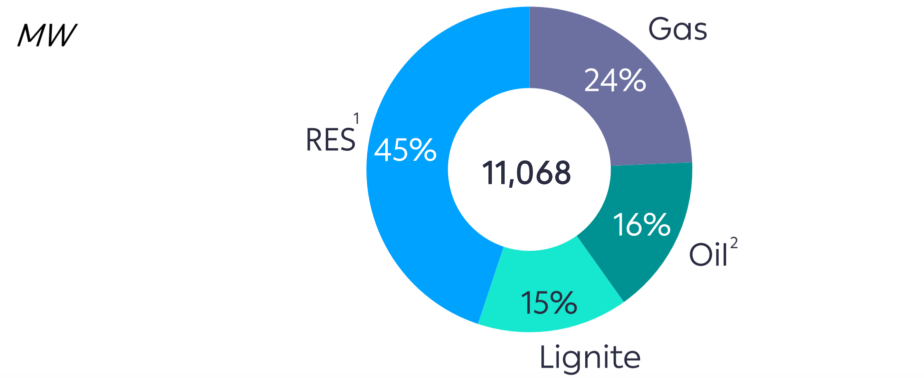
ESG ratings keep improving driven by Business Plan implementation and continuous engagement with all ESG rating agencies.



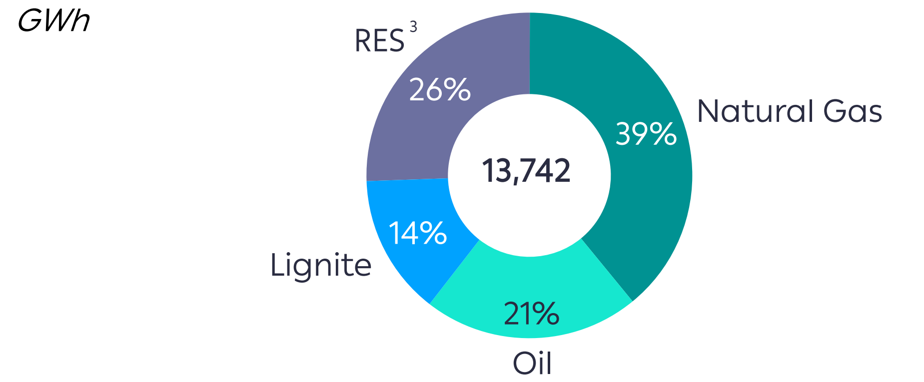
Overview of PPC's asset portfolio (Greece)



Installed Capacity as of 30.09.2025



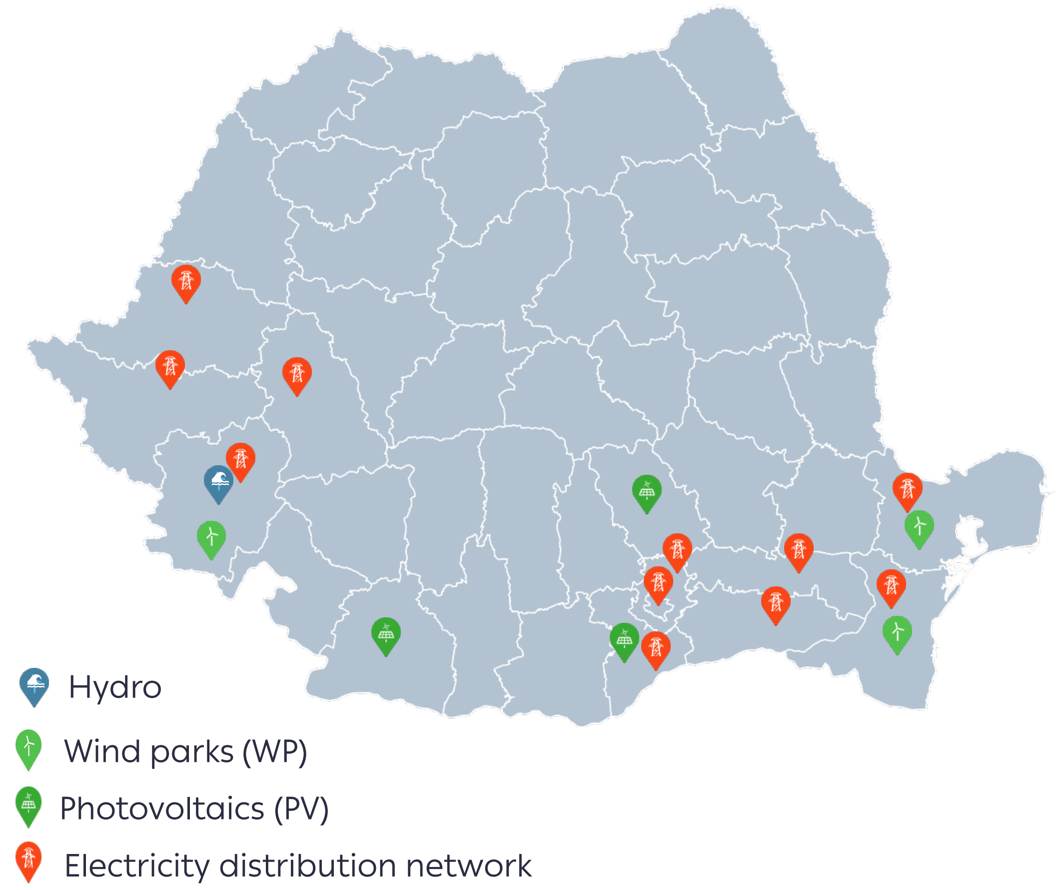
9M 2025 Generation Mix



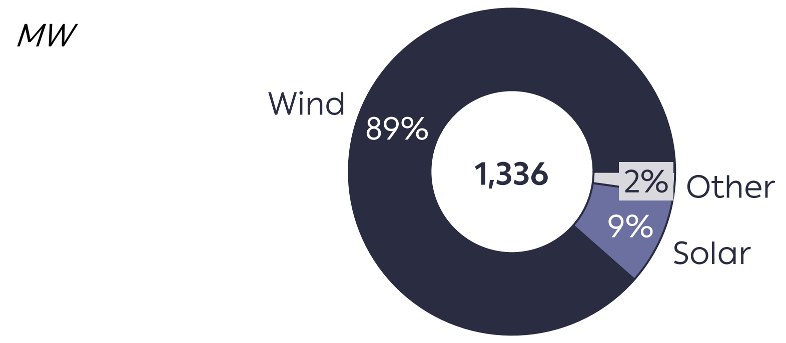
Notes: 1. Including Large Hydro. 2. Only for NII. 3. Excluding generation from PPC's participation in JVs.

Overview of PPC's asset portfolio (Romania)

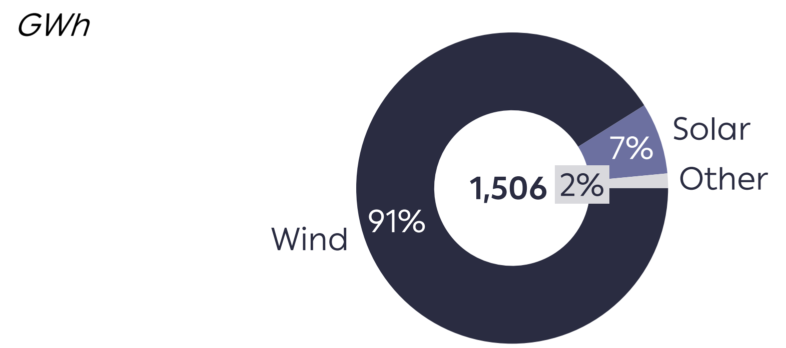
Romania - Asset Portfolio



Installed Capacity as of 30.09.2025



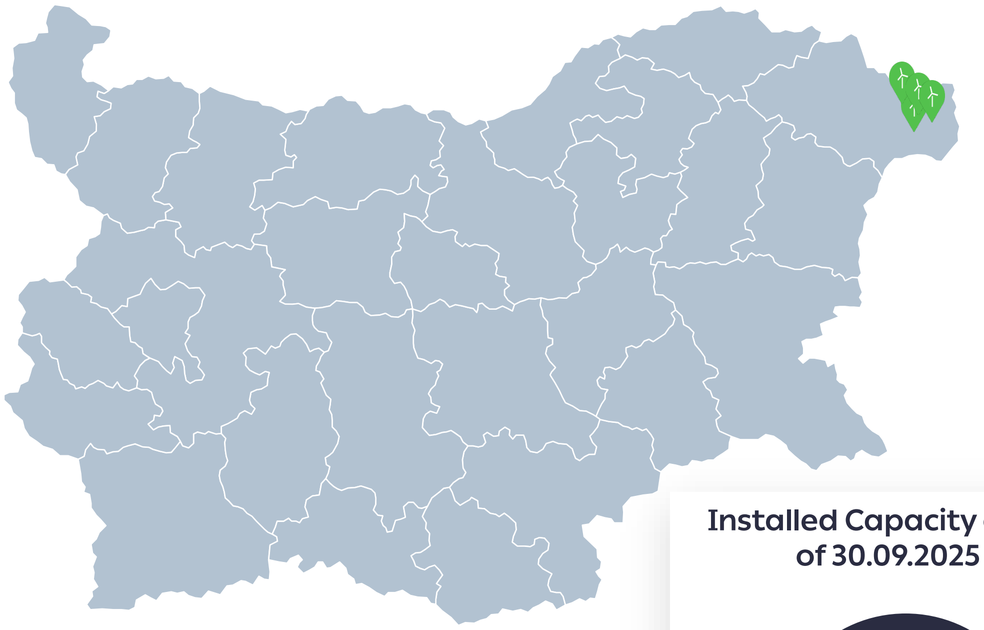
9M 2025 Generation Mix



Source: Company Information.

Overview of PPC's asset portfolio (Bulgaria & Italy)

Bulgaria-Asset Portfolio

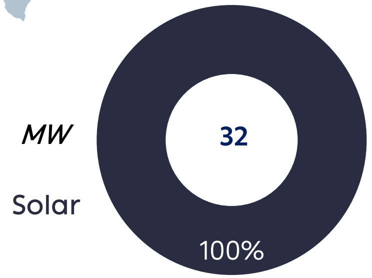


Installed Capacity as of 30.09.2025

Wind parks (WP)

Italy-Asset Portfolio

Installed Capacity as of 30.09.2025



Photovoltaic Power Plant

Source: Company Information.

Glossary

A	Actual
Adj	Adjusted
AGM	Annual General Meeting
AI	Artificial Intelligence
B2B	Business-to-business
BESS	Battery Energy Storage Systems
BG	Bulgaria
bn	Billion
bps	basis points
CAGR	Compound Annual Growth Rate
CAPEX	Capital Expenditure
CCGT	Combined Cycle Gas Turbine
CEO	Chief Executive Officer
CFO	Chief Financial Officer
CHP	Combined Heat and Power
CMD	Capital Markets Day
CO_2	Carbon dioxide emissions
COD	Commenced Date of Operations
DAM	Day Ahead Market price
DC	Data Center
DH	District Heating
DPS	Dividend per Share
DSO	Distribution System Operator
E	Expected
EBITDA	Earnings Before Interest, Taxes, Depreciation and Amortization
EES	Electrical Energy Storage
EMC	East Med Corridor
EnMa	Energy Management
EPS	Earnings Per Share
EU	European Union
EV	Electric vehicle
FCF	Free Cash Flow
FFO	Funds From Operations
FLPA - D	Frankfurt, London, Amsterdam, Paris and Dublin
FTTH	Fiber to the Home
FY	Full Year
GDP	Gross Domestic Product
GR	Greece
GW	Gigawatt
GWh	Gigawatt hour
h	Hour
HH	Households
Hp	Heat pumps
hr	Hour

HV	High voltage
IFRS	International Financial Reporting Standards
Int'l	International
KPIs	Key performance indicators
KV	Kilo Volt
kWh	Kilowatt hour
L3Y	Last Three Years
LTM	Last twelve months
m	Million
mins	Minutes
MW	Megawatt
MWh	Megawatt hour
o/w	Of which
OCGT	Open Cycle Gas Turbines
P&E	Permitting & Engineering
p.s.	Per Share
PHS	Pumped Hydro Storage
pp	Percentage Points
PPA	Power Purchase Agreement
PPC	Public Power Corporation
PV	Photovoltaics
RAB	Regulated Asset Base
RES	Renewable Energy Sources
RFS	Ready For Service
RO	Romania
RoE	Return on Equity
RP4	Reference Period Four
RP5	Reference Period Five
RTB	Ready-to-Build
S&P	Standard & Poor's
Scope 1 emissions	Direct emissions made by sources a company owns or controls
sec	Seconds
SEE	South-East Europe
ton	Tones
TP	Tender Process
TTF	Title Transfer Facility
TWh	Terrawatt hour
U/C	Under Construction
VAS	Value Added Services
WACC	Weighted Average Cost of Capital
WC	Working Capital
Y	Year
Δ	Delta
9M	Nine Month

IR Contacts

Stay informed on PPC

ppcgroup.com/en/investor-relations/

www.linkedin.com/company/ppc-s.a.

www.youtube.com/deigr

or request to be added to IR distribution list

IR team - contact us

General contact

email: ir@ppcgroup.com

Phone +30 210 52 93 702